

CITY OF MIAMI, FLORIDA

American Rescue Plan Act Recovery Plan Performance Report

State and Local Fiscal Recovery Funds



2024 REPORT

**American Rescue Plan Act Recovery State and Local Fiscal Recovery Funds
2024 Annual Report (July 1, 2023–June 30, 2024)
City of Miami
2024 Recovery Plan Annual Report**

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GENERAL OVERVIEW

Section 1: Executive Summary

On March 11, 2021, the American Rescue Plan Act (ARPA) was signed into law by the Federal Government and established the Coronavirus State Fiscal Recovery Fund and Coronavirus Local Fiscal Recovery Funds, which together make up the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program. This program is intended to provide support to State, territorial, local, and Tribal governments in responding to the economic and public health impacts of COVID-19 and in their efforts to contain impacts on their communities, residents, and businesses.

The Coronavirus State and Local Fiscal Recovery Funds, established by American Rescue Plan Act (ARPA) of 2021, was launched by the U.S. Department of Treasury to provide \$350 billion in emergency funding to respond to pandemic response needs, fill revenue shortfalls, and support the communities and populations hardest-hit by the COVID-19 crises.

The U.S. Department of Treasury provided several guiding principles for effective compliance of the SLFRF grant award:

- The City and its subrecipients are the first line of defense and responsible for ensuring the SLFRF award funds are not used for ineligible purposes, and there is no fraud, waste, or abuse associated with their SLFRF award.
- Many SLFRF-funded projects respond to the COVID-19 public health emergency and meet urgent community needs. The City must balance facilitating simple and rapid program access widely across the community while maintaining a robust documentation and compliance regimen.
- Treasury encourages the City to use SLFRF-funded projects to advance shared interests and promote equitable delivery of government benefits and opportunities to underserved communities.
- Transparency and public accountability for SLFRF award funds and use of such funds are critical to upholding program integrity and trust in all levels of government, and SLFRF award funds should be managed consistent with Administration guidance per Memorandum M-21-20 and Memorandum M-20-21.

It is essential that the City of Miami complies with the Period of Performance required to use the SLFRF funds. All funds must be used for costs incurred by the City during the period beginning March 3, 2021, and ending December 31, 2024. The funds for financial obligations incurred by December 31, 2024, must be expended by December 31, 2026. Any funds not used must be returned to Treasury as part of the award closeout process pursuant to 2 CFR 200.344(d).

According to the U.S. Treasury's allocation methodology, one-half of the funding amount for territories is distributed evenly, while the other half is allocated based on population size. Following this methodology, the City of Miami was awarded \$137,639,417 to respond to the economic and public health impacts of COVID-19. The City will use these funds to assist its communities, residents, and businesses in rebounding from the public health emergency.

As of June 30, 2024, the City of Miami has spent approximately \$88.9 million of the State and Local Fiscal Recovery Funds (SLFRF). Some of the projects funded with immediate response funds include affordable housing, homeless assistance, salary assistance for essential workers, job training programs, small business and nonprofit assistance, water and sewer infrastructure, broadband infrastructure, public park equipment and improvements, childcare assistance, senior care nutritional assistance, transportation assistance, at-risk youth educational programs, and mental health assistance programs. Section 2 of this document, Uses of Funds, further details the proposed and actual use of funds, the City's support strategy, and equitable recovery efforts.

The City of Miami relied on the District Commission offices and City agencies to act as community engagement conduits, actively seeking requests and suggestions from residents and local nonprofit organizations within each district to collect information supporting the evidenced-based use of SLFRF funding provided in order to maximize the impact for the communities.

The Project Inventory section provides details of all 53 projects proposed in the program. This includes a project overview, performance report, key performance indicators, project progress, and evidence-based data, where applicable. Here are some key highlights to date:

- \$59,028,500 has been allocated to Negative Economic Impacts & Infrastructure projects. Of this amount, \$20.4M has been allocated for City managed Capital Improvements Projects, and an additional \$20.5M has been allocated for Housing and Community Development projects.
- Fourteen Capital Projects have been determined eligible for ARPA funding under Negative Economic Impact and Infrastructure category.
- Four Housing & Community Development Projects have been determined eligible for ARPA funding under the Negative Economic Impact category.
- Four Housing & Community Development Projects remain in the ARPA eligibility review process.
- Several initial projects have been withdrawn and funding reprioritized.
- Further, \$72,740,732.84 has been allocated as Revenue Replacement, covering general services expenditures for Fiscal Year 2020-21, Fiscal Year 2021-22, and Fiscal Year 2022-23. Of this amount, \$3,164,000 was allocated for public safety equipment and solid waste service vehicles.

With the continuation of the program, all project data collected will continue to be updated and included in future reports. Additional information and reports relating to the City's award and use of ARPA SLFRF funds can be viewed and accessed on a dedicated page at the [City's Website](#)¹.

¹ Available at: <https://www.miamigov.com/Community-Health/American-Rescue-Plan-Act-ARPA>

Section 2: Uses of Funds

Funding from the Coronavirus State and Local Fiscal Recovery Funds is subject to the requirements specified in the Final Rule (31 *Code of Federal Regulations* [CFR] Part 35) released by the Treasury Department on January 6, 2022. The U.S. Treasury Final Rule (SLFRF Guidelines) requires each recipient to report the obligations and expenditures by project based on its eligible use category. For this purpose, the ARPA program has established several expense categories:

- EC: 1 Public Health
- EC: 2 Negative Economic Impacts
- EC: 3 Public Health-Negative Economic Impact: Public Sector Capacity
- EC: 4 Premium Pay
- EC: 5 Water, Sewer, and Broadband Infrastructure
- EC: 6 Revenue Replacement
- EC: 7 Administrative
- EC: 8 Emergency Relief from Natural Disasters
- EC 9 Surface Transportation projects
- EC 10 Title I Projects

Initially, the City of Miami had proposed to distribute \$113.7M of the total \$137.6M award for the purpose of Revenue Replacement for general services. The remaining \$23.9M was earmarked for social services programming, community development, and infrastructure projects. According to Sections 602(c)(1)(C) and 603(c)(1)(C) of the Social Security Act, SLFRF funds can be used “for the provision of government services, to the extent of the reduction in revenue of such government due to the COVID-19 public health emergency, relative to revenues collected in the most recent full fiscal year prior to the emergency. In 2022, the City proposed to allocate funding across five City Districts, the Mayor’s Office, IT Department, Department of Housing and Community Development, Department of Human Services and Department of Parks and Recreation. The allocation included site infrastructure improvements, social programs, and other eligible activities. The funding was broken down by functional areas of critical need as shown below:

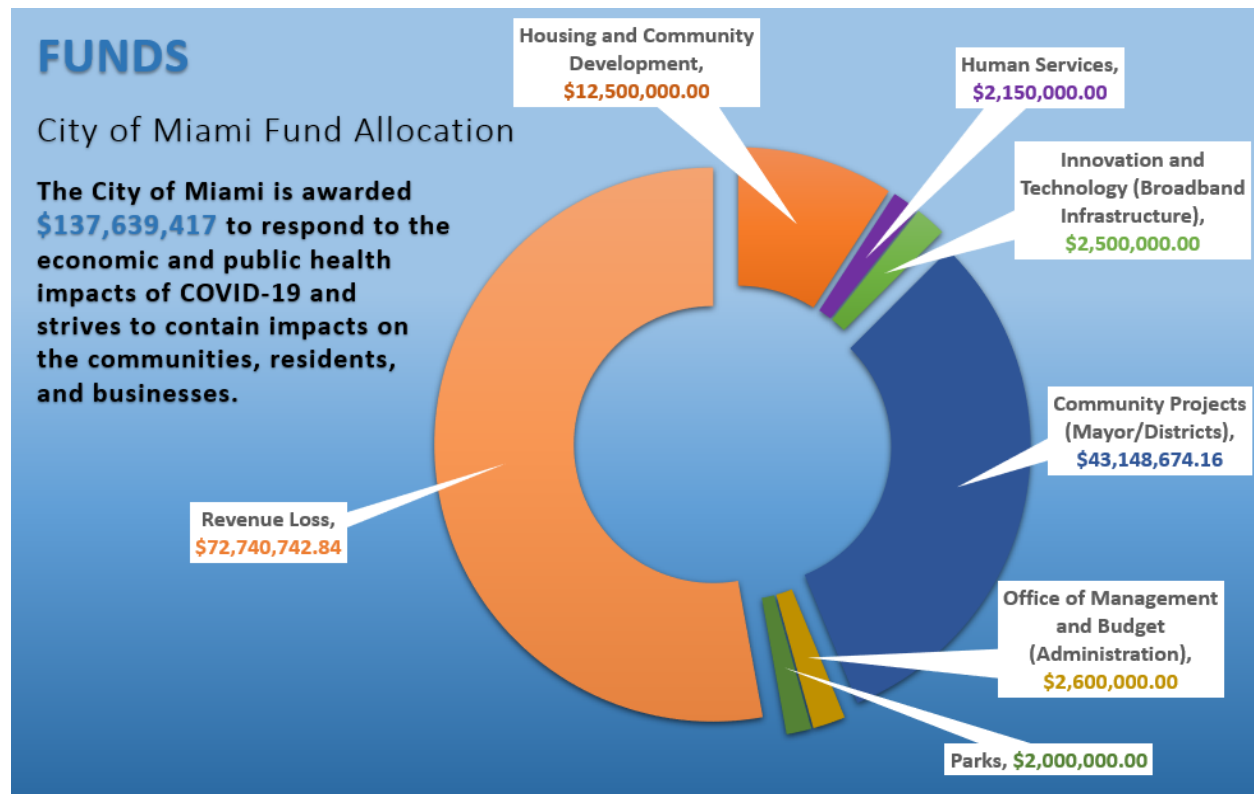


Figure 1 City of Miami ARPA Fund Allocation

In Fiscal Year 2023, the City recommended a revised Recovery Plan. The plan modified the District distribution proposed in 2022 and reallocated funding to address the most immediate expenditure activities City-wide. The primary focus was on public safety and other general services.

As of July 2024, the City's detailed usage of SLFRF funding, by expenditure category, is as follows:

a. Public Health (EC 1) – \$2,350,000

The City of Miami has prioritized Public Health projects and initiatives, with a primary focus on the homeless and at-risk population of the City of Miami. In partnership with local non-profit organizations, the Mayor's office has developed a plan to address homelessness in the City of Miami. The Homeless Functional Zero plan includes projects that specifically target at-risk individuals who have been impacted by the lack of housing and shelter, mental health challenges, substance abuse, domestic violence, sexual abuse, and neglect.

b. Negative Economic Impacts (EC 2) – \$50,867,710.01

Affordable housing, food programs, and a healthy local economy are critical factors in maintaining communities and supporting families. The City of Miami's Housing and Community Development office, along with the districts, has proposed various housing projects. These projects range from new construction, and the rehabilitation of rental units to acquiring land for development. The City

of Miami has also allocated funds to the Mayor's Office, Department of Housing, Department of Human Services, Innovation and Technology, and the five City Districts to address the needs of disproportionately impacted communities. Some examples of these projects include providing meals for the elderly, assisting with the rental gap for seniors, expanding senior services, and improving senior centers.

The Mayor's office has developed a program to address the homelessness crisis in the City, with the goal of achieving functional zero for chronic homelessness. The Homeless Functional Zero projects focus on providing housing, shelter, mental health and substance misuse treatments, as well as job training in culinary arts, construction trades, and hospitality for unemployed individuals.

In addition, the Mayor's office has proposed specialized programs to directly assist minority and disproportionately impacted youth and families. These programs include job placement opportunities, youth mentorship, arts education programs, social support services, and initiatives to stimulate small business growth throughout the city. For example, the Miami Downtown Development Authority (Miami DDA), an independent agency of the City of Miami, has created the Flagler Business Assistance and Incentive Program to support small businesses located in Downtown Miami, which have been struggling during the post-COVID-19 recovery. The goal of the Miami DDA is to support a healthy downtown business community and limit negative economic impact of the small businesses in the area.

The City's Department of Human Services has also proposed several programs to provide services to disproportionately affected citizens in areas such as childcare, job training, workforce readiness, business assistance, and transportation assistance. One of these programs is MIAMI CONNECT, which offers wrap-around services and equitable transportation to help connect people to jobs, resources, and services, and improve access to opportunities. MIAMI CONNECT provides funds to cover the cost of ride-share transportation for travel to work and childcare for dependents.

The City's Department of Housing and Community Development has set aside a portion of funds directed towards affordable housing, rental assistance, senior nutritional assistance, and small business assistance. For example, the Elderly Meals program, with the help of several nonprofits, provides direct assistance via congregate and home-delivered meals for elderly, homebound, and disabled city residents over a span of three fiscal years. A portion of the funds is directed to assist local nonprofits that provide essential services to the local community. These organizations provide services such as job training, senior care services, cultural museums, and art education and community centers. With the services provided by these organizations, the funds will help local residents recover from the negative effects of COVID-19.

One example of how these funds assist non-profit entities affected by the pandemic is the Bakehouse Art Complex, a small non-profit owned site that bridges a significant gap within Miami's cultural ecosystem. It provides affordable space for local artists to create, live, and engage with each other and the community. The Bakehouse project will make it possible for more than 100 local artists to continue to have a workspace and tools necessary to create artwork that will provide income for this art community.

Furthermore, the SLFRF funds are being used to improve the City's parks to provide a healthy and safe space for families to exercise and connect with others, which is a major step toward post-pandemic recovery. Improvements will include fence replacements, turf replacements, playground

improvements, sports amenities, demolition, and rehabilitation of buildings inside the parks, waste management areas, among other enhancements.

c. Public Health, Negative Economic Impact (Public Sector) (EC 3) – \$0

There are currently no projects submitted under this category. However, there are unallocated funds available that may be targeted for this use.

d. Premium Pay (EC 4) – \$920,174.16

The City of Miami’s District 2 has developed a project to provide premium pay for workers performing essential functions in response to the pandemic. The allocated funding will go towards a one-time non-pensionable 1.7 percent premium pay for eligible employees of AFSCME local 871 and AFCSM local 1907 who performed essential work during the pandemic and who did not receive premium pay.

e. Water, Sewer, and Broadband Infrastructure (EC 5) – \$5,500,000

The projects in this category will address flooding, inundation, improving drainage capacity, and updating old systems and components to meet current codes. The City of Miami has allocated a portion of the funds to address localized flooding, inundation, and flash flooding by increasing drainage capacity in areas of with disparately impacted and low- and moderate-income residents. The water and sewer improvement projects by the City include abandoning existing water mains and replacing them with approximately a half mile of new water main, new fire hydrants, new driveways, sidewalks, curbs, drainage system, milling, and resurfacing, pavement marking, swale regrading, and sodding. The project area will also include approximately 1,250 linear feet of exfiltration trench to provide adequate water quality treatment and flood attenuation for the 5-year storm event.

The City of Miami’s Department of Innovation and Technology proposed activities to construct or upgrade existing wireless internet capacity. The projects aim to expand and improve internet access to disproportionately impacted communities and residents. These Wi-Fi projects will provide 15+ City of Miami Parks with a mix of mesh and non-mesh wireless access points. The proposed broadband investments will transform underserved areas and neighborhoods into high-tech municipalities by providing internet access to disproportionately impacted citizens who currently lack reliable internet access. These strategies will help the community to overcome technological limitations.

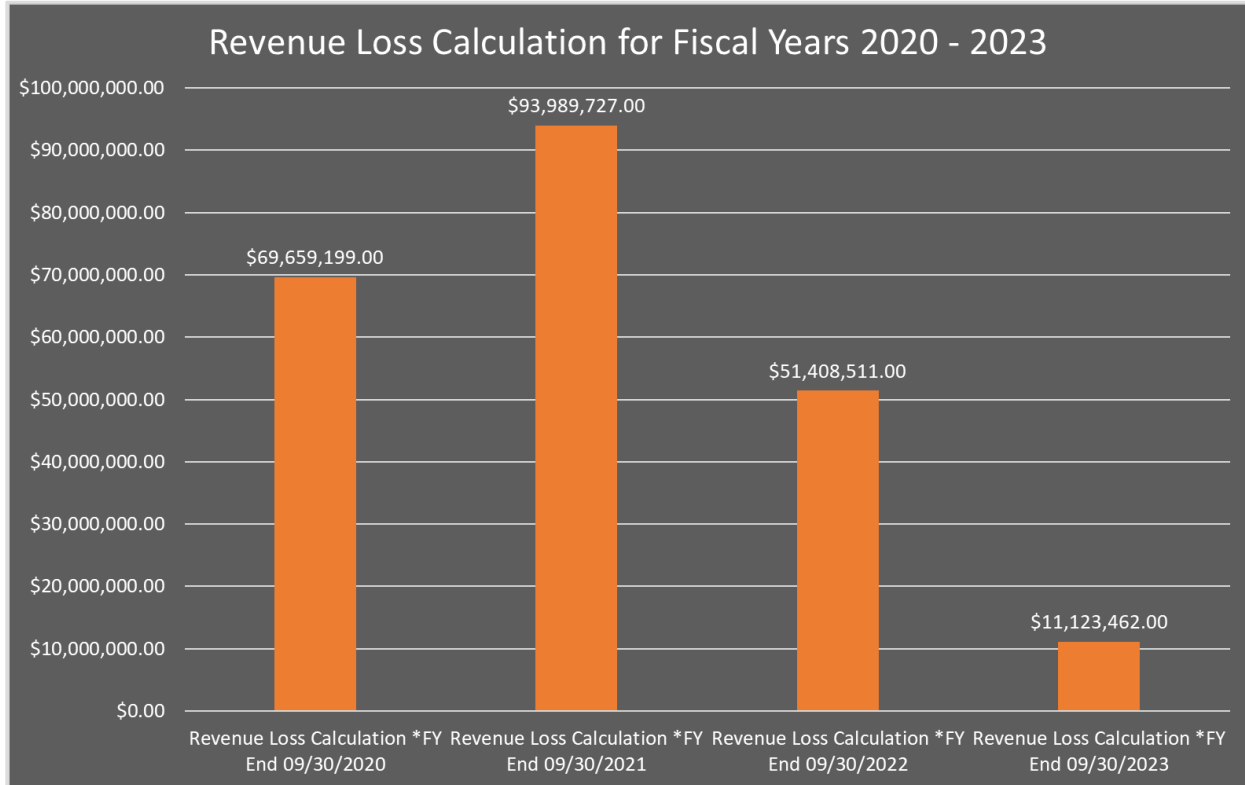
f. Revenue Replacement (EC 6) – \$72,740,742.84

Between fiscal years 2020 and 2021, the City of Miami experienced a significant loss of revenue as a result to the COVID-19 pandemic. Due to this revenue loss, the City elected to calculate actual revenue loss using the U.S. Treasury formula outlined in the Final Rule and Compliance Guidance. Following these calculations, the City had a revenue loss of \$69.7M in 2020 and \$94M in 2021. According to U.S. Treasury guidelines, local governments are allowed to use SLFRF funding for a wide range of general government services under the Revenue Replacement category. The U.S. Treasury has provided a list of general government services that local governments can consider eligible uses of SLFRF funds. These include:

- maintenance or pay-go funding building of infrastructure projects, such as roads;

- modernization of cybersecurity, including hardware, software, and protection of critical infrastructure.
- health services; environmental remediation; school or educational services; and
- the provision of police, fire, and other public safety services (e.g., purchasing a fire truck or police vehicles, purchasing other equipment, covering salaries of public safety personnel).

Figure 2 Revenue Loss Calculation for Fiscal Years 2020 - 2023



Based on these calculations, the City allocated \$72.7M for Revenue Replacement to help offset the losses of city income due to the COVID-19 pandemic. In this case, the funds were distributed among various departments to address eligible project activities. The City of Miami utilized its revenue replacement allocation to fund general services provided by the Innovation and Economic Development office, Police Department, Fire Department, Solid Waste anti-litter program, Parks, and a combination of other various departments.

Table 1: Revenue Replacement Distribution by Fiscal Year and Government Services

Project Title	Project #	Total
Venture Miami Eco Accessibility Initiative and Notre Dame Church Grant	15-150009-01	\$1,350,000
ARPA - Revenue Replacement - FY 22	23-A6-01-0001	\$14,581,000
ARPA Revenue Replacement FY 23 - EOY	23-A6-01-0002	\$7,783,000
ARPA-Revenue Replacement FY 23	23-A6-01-0003	\$46,026,742.84
Gnral Firefighting & EMS Equip	40-B70106A	\$1,500,000

Project Title	Project #	Total
Police Fleet Acquisition	40-B223207	\$1,500,000
TOTAL		\$72,740,742.84

g. Administrative Expense (EC 7) - \$2,600,000.00

The City procured the administrative services of a program consultant, who are subject matter experts in ARPA and Grant Management, to assist with eligibility determination, management, weekly meetings, monitoring, site visits, community engagement, and reporting for the funds.

Table 2: City’s Usage of SLFRF Funding (by EC Category), as of July 2024

ARPA Expenditure Category (EC)	Allocated Amount	Project Count
Public Health (EC1)	\$2,350,000.00	3
Negative Economic Impacts (EC2-EC3)	\$50,867,710.01	37
Premium Pay (EC4)	\$920,174.16	1
Infrastructure (EC5)	\$5,500,000	5
Revenue Replacement (EC6)	\$72,740,742.84	6
Administrative (EC7)	\$2,600,000.00	1
Emergency Relief from Natural Disasters (EC8)	\$0.00	0
Surface Transportation projects (EC9)	\$0.00	0
Title I projects (EC10)	\$0.00	0
Unallocated Funds	\$2,660,789.99	TBD
TOTAL	\$137,639,417	53

h. Emergency Relief from Natural Disasters (EC 8) – \$0

There are currently no projects submitted under this category. However, there are unallocated funds available that may be targeted for this use.

i. Surface Transportation Projects (EC 9) – \$0

There are currently no projects submitted under this category. However, there are unallocated funds available that may be targeted for this use.

j. Title I Projects (EC 10) – \$0

There are currently no projects submitted under this category. However, there are unallocated funds available that may be targeted for this use.

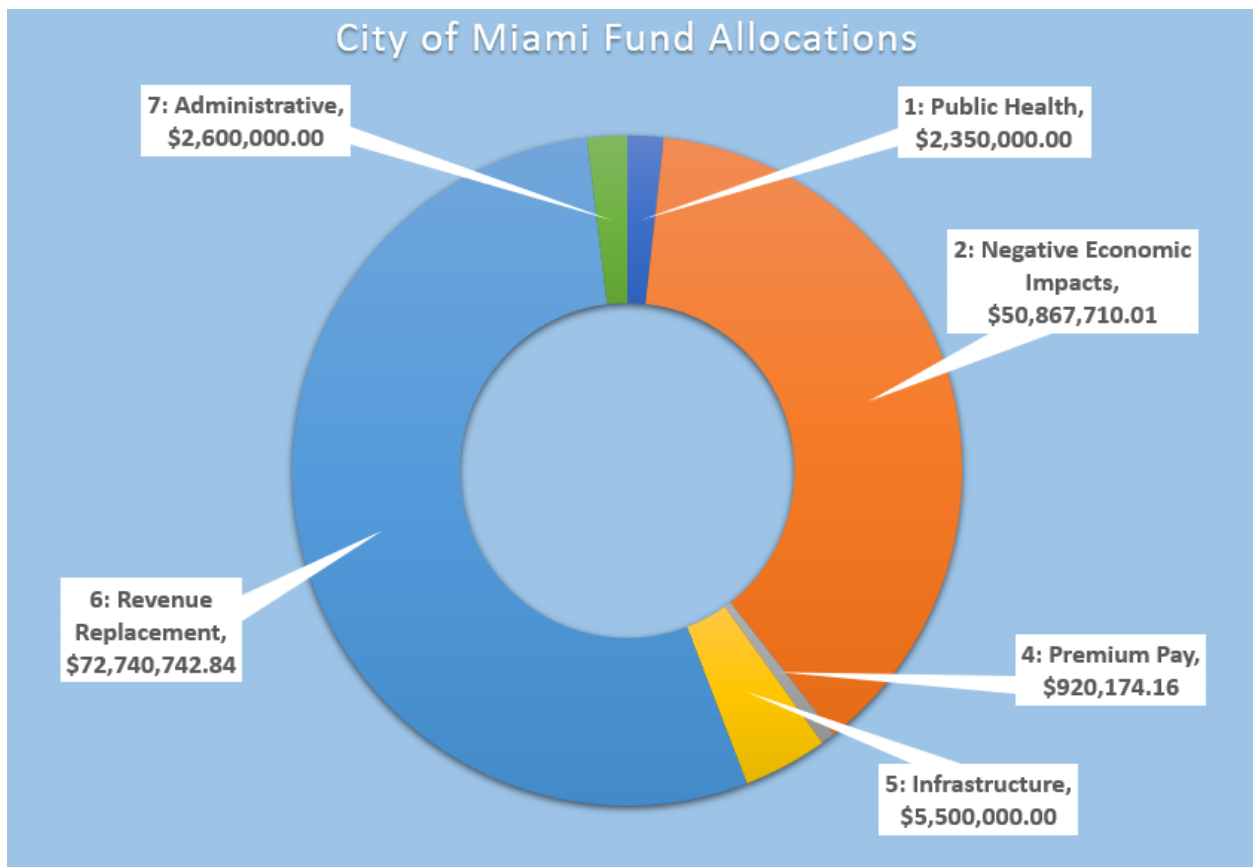


Figure 3 City’s Usage of SLFRF Funding (by EC Category), as of July 2024

For an update on the use of funds, click on the [City of Miami ARPA Dashboards](#).

Table 3: Projects, Funding, and Constituencies

Project #	Project	Total (\$)	Seniors	Families	Youths	Unemployed	Homeless Individuals	Local Non-Profits	Businesses	Visitors	Employees
91-A2-15-80807	Centennial Management - Stadium Towers	1,800,000.00		Y							
40-B233513	Grapeland Heights Park & Baseball Complex	500,000.00	Y	Y	Y					Y	
40-B233516	Juan Pablo Duarte Park	250,000.00	Y	Y	Y					Y	
40-A2-10-0003	Camacol Latin Chamber of Commerce	500,000			Y	Y			Y		
40-A2-37-0005	Allapattah Community Action	203,500.00	Y								
91-D2-A2-15-80856	Hibiscus-William Rehab (Greater Saint Paul)	2,200,000.00		Y							
91-A2-15-80781	Land Acquisition - Casa Valentina	2,000,000.00		Y							

Project #	Project	Total (\$)	Seniors	Families	Youths	Unemployed	Homeless Individuals	Local Non-Profits	Businesses	Visitors	Employees
23-A4-01-0001	Premium Pay for Employees Who Performed Essential Work During the Pandemic	920,174.16									Y
40-A2-34-0004	American Museum of The Cuban Diaspora	175,000.00	Y	Y				Y		Y	
40-A2-34-0002	Presidio Politico Historico Cubano - Casa del Preso	100,000.00	Y	Y				Y		Y	
40-B50421	Miami Golden Pines Neighborhood Improvements - 40-B50421	1,250,000.00	Y	Y	Y					Y	
40-B50414	Miami Golden Pines Neighborhood Improvements - 40-B50414	1,250,000.00	Y	Y	Y					Y	
40-B203515	Badia Center Facility & Flagami Park Renovation	2,470,000.00	Y	Y	Y					Y	
40-B183505	West End Park Pool Enhancement	8,830,000.00	Y	Y	Y					Y	
40-B203518	Shenandoah Mini Park Right of Way Improvements	500,000.00	Y	Y	Y					Y	
40-A2-23-0001	Bakehouse Art Complex	2,000,000.00	Y	Y	Y			Y		Y	
91-80739	Business Continuity Microenterprise and Small Business Emergency Program	1,000,000.00							Y		
91-A2-01-80778	Elderly Meals FY 2023-24		Y								
91-A2-01-80752	De Hostos Senior Center, Inc. FY 2021-22	140,619.00	Y								
91-A2-01-80753	Allapattah Community Action, Inc. FY 2021-22	163,211.18	Y								
91-A2-01-80755	Little Havana Activities & Nutrition Centers of Dade County, Inc. FY 2021-22	149,688.00	Y								
91-A2-01-80757	Josefa Perez de Castano Kidney Foundation, Inc. FY 2021-22	17,375.00	Y								
91-A2-01-80778	Curley's House of Style, Inc. FY 2021-22	47,826.00	Y								
91-A2-01-80803	Sunshine for All, Inc. FY 2022-23	50,000.00	Y								
91-A2-01-80799	Josefa Perez de Castano Kidney Foundation, Inc. FY 2022-23	19,000.00	Y								
91-A2-01-80800	Allapattah Community Action, Inc. FY 2022-23	201,000.00	Y								
91-A2-01-80805	De Hostos Senior Center, Inc. FY 2022-23	149,000.00	Y								
91-A2-01-80806	Curley's House of Style, Inc. FY 2022-23	53,000.00	Y								

Project #	Project	Total (\$)	Seniors	Families	Youths	Unemployed	Homeless Individuals	Local Non-Profits	Businesses	Visitors	Employees
91-A2-01-80845	Catholic Charities of the Archdiocese of Miami, Inc. FY 2023 - 2024	50,500.00	Y								
91-A2-01-80848	Sunshine For All, Inc. FY 2023 - 2024	60,000.00	Y								
91-A2-01-80846	Josefa P Castano Kidney Foundation Inc FY 2023 - 2024	25,000.00	Y								
91-A2-01-80849	De Hostos Senior Center, Inc. FY 2023 - 2024	156,232.80	Y								
91-A2-01-80800	Allapattah Community Action, Inc. FY 2023 - 2024	217,000.00	Y								
91-A2-02-80847	Senior Rental Gap Assistance	1,500,000.00	Y								
91-A2-15-80874	New Construction Homeownership	2,750,000.00	Y	Y							
Pending ID #	Property Acquisition for Affordable Housing	3,000,000.00	Y	Y							
Pending ID #	New Construction Rental	2,750,000.00	Y	Y							
45-A2-10-0008	Certifications and Trainings for Employment	300,000.00		Y	Y	Y			Y		
15-A2-00-0001	Miami-Dade College Workforce Program	2,000,000.00		Y	Y	Y			Y		
45-A2-10-0007	On-the-job Training & Apprenticeships	500,000.00		Y	Y	Y			Y		
45-A2-10-0002	Workforce Navigators Readiness Program	150,000.00		Y	Y	Y			Y		
45-A2-30-0003	Small Business Navigators	200,000.00		Y	Y				Y		
91-A2-11-80748	Childcare Connect	500,000.00		Y							
45-A2-37-0004	MIAMICONNECT	500,000.00	Y	Y	Y			Y		Y	
40-B223521	Parks Public Wi-Fi Installation Phase 0	1,000,000.00	Y	Y	Y			Y		Y	
40-B243519	Parks Public Wi-Fi Installation Phase 1	1,500,000.00	Y	Y	Y			Y		Y	
15-A2-22-0008	Bayfront Park Trust	489,210.01		Y	Y			Y			
15-A2-37-0005	Circle of Brotherhood	1,000,000.00		Y	Y	Y		Y			
15-A2-25-0003	Center for Black Innovation - DA Dorsey Project	250,000.00		Y	Y			Y			
Pending ID #	Homeless Functional Zero	3,150,000.00				Y	Y	Y			
45-A1-12-0012	Homeless Functional Zero - Camillus House - Project Lazarus Specialized Outreach	400,000.00				Y	Y	Y			
45-A2-10-0006	Homeless Functional Zero - Chapman Partnership	200,000.00				Y	Y	Y			

Project #	Project	Total (\$)	Seniors	Families	Youths	Unemployed	Homeless Individuals	Local Non-Profits	Businesses	Visitors	Employees
45-A1-12-0010	Homeless Functional Zero - Advocate Program	750,000.00				Y	Y	Y			
45-A2-18-0011	Homeless Functional Zero - Camillus House - Supportive Housing Services	800,000.00				Y	Y	Y			
45-A2-10-0005	Homeless Functional Zero - Sundari Foundation	200,000.00				Y	Y	Y			
45-A2-10-0013	Homeless Functional Zero - Camillus House - Culinary Arts-Life Skills	400,000.00				Y	Y	Y			
45-A2-10-0014	Homeless Functional Zero - Camillus House - Construction Trades	400,000.00				Y	Y	Y			
15-A2-29-0006	Downtown Development Authority (DDA) Flagler Business Assistance	500,000.00							Y		
15-A2-32-0007	Downtown Development Authority (DDA) Incentive Program	500,000.00							Y		
15-A2-10-0002	STEM Talent for Miami Project	200,000.00		Y	Y						
23-A7-01-0001	OMB - Atkins Consulting Services	2,600,000.00									
40-B30541D	Parks – City Wide Park Equipment & Site Improvements	2,000,000.00	Y	Y	Y					Y	
40-B193515	Riverside Park Renovations and Enhancement	400,000.00	Y	Y	Y					Y	

Section 3: Promoting Equitable Outcomes

The National Association of Colleges and Employers (NACE) define equity as “fairness and justice and is distinguished from equality: Whereas equality means providing the same to all, equity means recognizing that we do not all start from the same place and must acknowledge and make adjustments to the imbalances. The process is ongoing, requiring us to identify and overcome intentional and unintentional barriers arising from bias or systemic structures.”

ARPA SLFRF allocations are being directed toward vulnerable, impacted, and disproportionately impacted communities. Housing projects target low- and moderate-income citizens in accordance with Housing and Urban Development (HUD) rules and guidelines from the funding source office. A large portion of funds are directed toward the unhoused population. Several projects address the needs of senior citizens, and others are directed to providing wrap-around services for vulnerable communities and populations. These services include daycare, transportation and providing access to internet services for impacted, disproportionately impacted, and vulnerable communities.

Housing Assistance

The ongoing pandemic and resulting economic effects are having a profound, long-term negative effect on the pre-existing affordable housing crisis facing low-income households. The combination of many higher-income households who have weathered the pandemic without significant income losses, low interest rates, and housing supply constraints exacerbated by the pandemic have driven a sharp increase in the sale price of homes. Meanwhile, many low-income renters and homeowners are struggling with lost employment and income and are behind on their housing payments. The City is addressing the housing crisis through land acquisition and affordable housing projects to build housing options for those most impacted.

After reviewing comments in response to the Interim Rule, the Final Rule determined that affordable housing interventions, especially development of affordable housing, should be allowed outside of low-income geographic areas, as concentrating the supply of affordable housing in low-income geographies cannot address the current issues of increased concentrated poverty and racial and economic segregation. Location restrictions would continue to lock lower-income households in need of housing support out of high-opportunity neighborhoods with access to employment and amenities. Under the Department of Treasury’s final rule, recipients may use SLFRF funds to provide a set of housing services to communities that have been disproportionately impacted by the pandemic. The enumerated uses include supportive housing or other programs or services to improve access to stable, affordable housing among individuals who are unhoused and development of affordable housing to increase supply of affordable and high-quality living units.

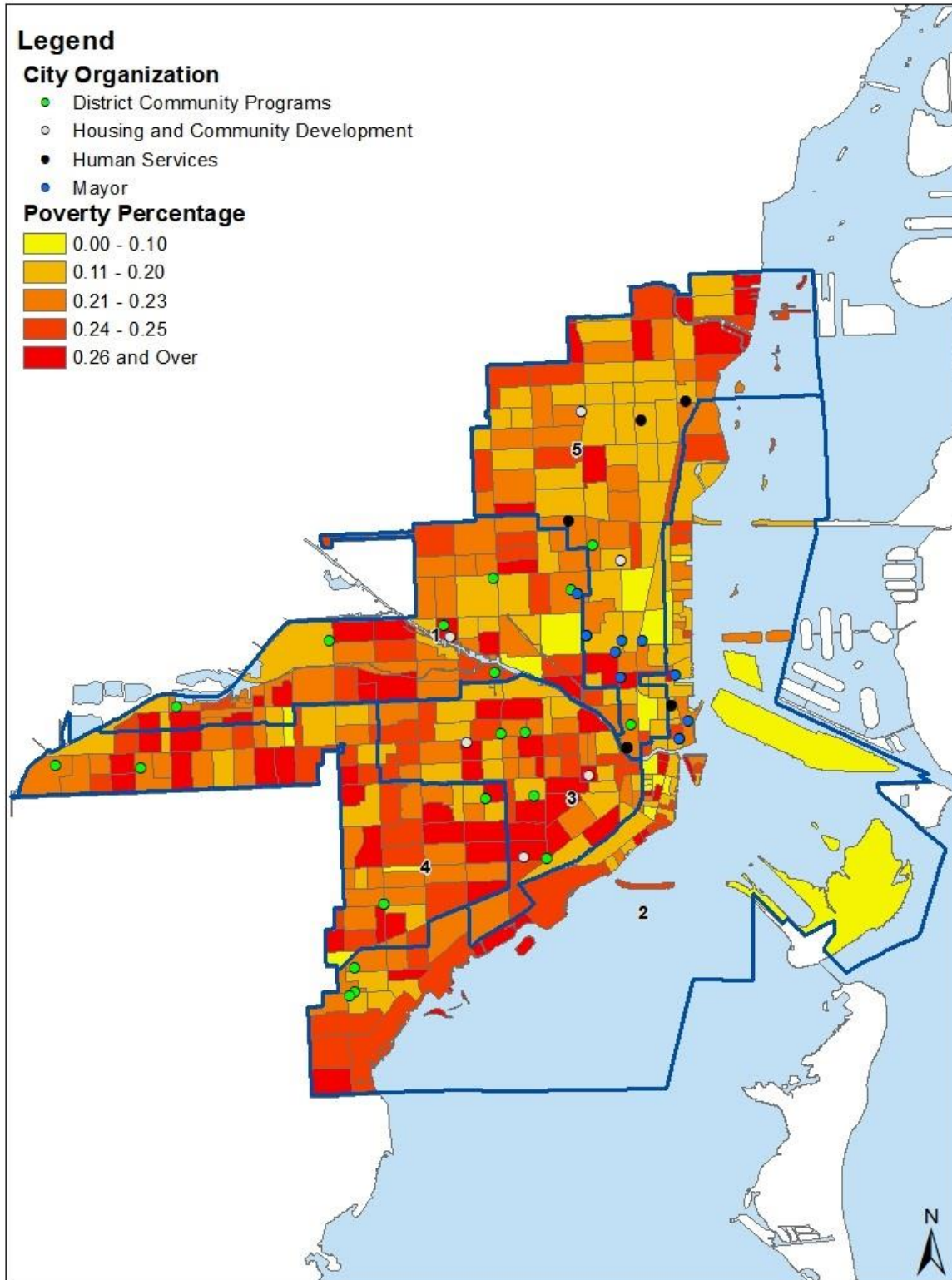


Figure 4 Poverty Heat Map Locations and ARPA Project's Locations

Treasury has determined that supportive housing or other programs or services to improve access to stable, affordable housing among unhoused individuals, and the development of affordable housing to increase supply of affordable and high-quality living units are responsive to the needs of impacted populations, not only disproportionately impacted populations. The final rule reflects this clarification and builds on the objectives stated in the interim final rule to improve access to stable, affordable housing, including through interventions that increase the supply of affordable and high-quality living units, improve housing security and support durable and sustainable homeownership.

Finally, note that “emergency housing assistance,” or assistance for responses to the immediate negative economic impacts of the pandemic through financial assistance for rental arrears or mortgage payments, is also an eligible use category for assistance to households under the Final Rule.

The list below describes proposed uses of the SLFRF funds by the City of Miami to address housing insecurity, homelessness, therefore, strengthening the housing situation overall.

Table 4: ARPA Housing Assistance Programs

Project / Program	Projects Targeting Housing Assistance
New Construction Homeownership Land Acquisition - Casa Valentina Centennial Management - Stadium Towers Hibiscus-William Rehab (GSP)	Provides land and financing to assist in part with the development of affordable single-family units, townhomes, twin homes, and condominium units to be sold to eligible individuals or families. The City of Miami will acquire buildable vacant parcels of land suitable for the development of affordable rental or homeownership developments to be built by the City or by organizations that have been procured through a competitive process. For example, Casa Valentina is a new affordable housing development containing no less than fifty City-assisted residential rental units for eligible residents whose annual income is equal to or less than 80 percent of area median income, as published annually by the United States Department of Housing and Urban Development (HUD). Other districts within the City are allocating some of their funding to similar projects.
New Construction Rental	Provides construction and financing to assist in part with the development of affordable multifamily rental projects containing affordable units to eligible individuals or families.
Property Acquisition for Affordable Housing	Provides vacant parcels of land suitable for the development of affordable rental or homeownership developments.
Senior Rental Gap Assistance	Covers rent payment gap for eligible seniors within the City of Miami.

Parks and Community Spaces

The Final Rule included a category of enumerated eligible uses for “building stronger communities through investments in housing and neighborhoods.” Examples of services provided generally focused on housing uses. In response to questions following the release of the interim Final Rule,

Treasury issued further guidance clarifying that “investments in parks, public plazas, and other public outdoor recreation spaces may be responsive to the needs of disproportionately impacted communities by promoting healthier living environments.

The Final Rule includes enumerated eligible uses in disproportionately impacted communities for developing neighborhood features that promote improved health and safety outcomes, such as parks, green spaces, recreational facilities, sidewalks, pedestrian safety features like crosswalks, neighborhood cleanup, and other projects to revitalize public spaces.

The City of Miami has directed funds toward restoring cultural centers and museums that were forced to close during the pandemic and supports local festivals where cultural resources are represented. These activities are in areas such as Little Havana. The forced closures and cancellations left many out of work in dense populations of disproportionately affected citizens. Assisting with re-opening will spark tourism in these depressed areas and infusing much needed revenue.

The Parks Department will focus ARPA funds on upgrading and rehabilitating existing parks and equipment for the benefit of all. Such efforts include new installations, fixed roofing, ADA enhancements, field turf, fencing, and lighting additions. The City is working to identify several parks as potential targets for these improvements.

Employment and Job Training Assistance

The Department of Human Services will focus their ARPA funding on employment, job training, and small-business growth. The goals are to support the City’s local workforce and families, as well as to help economically disadvantaged residents rebound from the pandemic. For example, the Business Continuity Microenterprise and Small Business Emergency Program provides one-time assistance to micro businesses (5 employees or less) and small businesses (6 to 20 employees) that meet respective program requirements.

The City of Miami’s Opportunity Center will partner with organizations to conduct certifications and trainings that lead to direct hires. This project will ensure that the Opportunity Center will be the conduit to all relevant resources for job seekers and employers.

On-the-job training (OJT) will be an apprenticeship and an industry-driven, high-quality career pathway where employers can develop and prepare their future workforce, and individuals can obtain paid work experience, classroom instruction, and a portable, nationally recognized credential.

Workforce Navigators Readiness Program is a collaboration between the City of Miami and Summer Jobs connect Program. The program is designed to assist underemployed city residents and accelerate the hiring process towards employment for hard-to-fill positions with specific partners.

The work and training initiatives listed above will serve multiple purposes. Training will reduce vulnerability of disproportionately impacted citizens to future events by developing certified trade workers. Skilled, qualified workers are in demand and will be needed for the City of Miami to complete rebuilding activities, beyond those afforded through COVID-19 recovery funding. These training initiatives will target disproportionately impacted citizens by providing certifications that lead

to higher paying skilled jobs and reducing the wage/income gap. The result will be to improve equity and increase the skilled labor pool.

The Department of Human Services is also supporting a project for MIAMI Connect, which will provide transportation for childcare, employment and general service needs.

Assistance to Local Nonprofits

The pandemic and resulting economic effects also had a profound, long-term negative impact on local nonprofits that have historically provided programs serving disadvantaged members of the community. One of the biggest problems faced by local nonprofits was the drop in donations and event attendance. Acknowledging the importance of these organizations to the local community, through the feedback received from the District offices, the City of Miami used the SLFRF funding to support the continuation of the programs.

The following table describes strategies the City of Miami used to implement and ensure equitable use of SLFRF funding for each of the functional areas mentioned above.

Table 5: Promoting Equitable Outcomes per Project/Program

Project/Program – Project ID	Strategies to Prioritize Equity
Centennial Management - Stadium Towers - 91-A2-15-80807	The Stadium Towers project will provide new affordable housing for low to moderate income families. The project will offer no less than 60 City of Miami-assisted residential rental units for eligible residents in District 1.
Grapeland Heights Park & Baseball Complex - 40-B233513	The goals of the renovation are to provide an upgraded baseball field complex to serve as a safe haven for youth to play competitive team sports, gain skills such as team building and leadership and to practice healthy lifestyle habits.
Juan Pablo Duarte Park - 40-B233516	With the surrounding area having about 40% of households living below the poverty level, this project provides a green space to congregate, provide community health benefits, and provide urban growth for the surrounding residents.

Project/Program – Project ID	Strategies to Prioritize Equity
CAMACOL Latin Chamber of Commerce - 40-A2-10-0003	There is a need to provide outreach to a special segment of the community, specifically to individuals who are currently underserved and or which have been affected by the post-pandemic business climate. Either by a lack of knowledge of technology or a resistance to the everchanging way of doing business and or securing employment. With CAMACOL’s track record, the organization is poised to ensure that minorities and disenfranchised communities are served.
Allapattah Community Action - 91-A2-01-80800	The program provides meals to homebound elderly persons with limitations who cannot attend the center. Most of the program participants are Hispanic and do not have a command of the English language nor the knowledge to complete basic governmental forms required to access fundamental resources.
Hibiscus-William Rehab (GSP)	The Hibiscus-William Rehab (GSP) project is a mixed-income housing development which provides two (2) city-assisted residential rental units for eligible residents whose annual income is equal to or less than fifty percent (50%) of area median income (“AMI”) as published annually by the United States Department of Housing and Urban Development (“HUD”) and eight (8) city-assisted residential rental units for eligible residents whose annual income is equal to or less than one hundred percent (80%) of AMI as published annually by HUD.
Land Acquisition - Casa Valentina - 91-A2-15-80781	Casa Valentina’s mission is to provide at-risk and former foster care youth with safe, affordable housing, life skills & continued support so that they can achieve and maintain self-sufficiency. 734 families in the area live below the poverty line. This project is mixed use as the goal of the overall program is to implement an educational former foster youth program and the building will be used to house the youth.
Premium Pay for Employees Who Performed Essential Work During the Pandemic - 23-A4-01-0001	Essential City of Miami employees who worked to fill a vital role in the maintenance of the city during the pandemic were rewarded with a one-time non-pensionable pay. The one-time amount was based on the employee’s annual salary to be as equitable as possible.

Project/Program – Project ID	Strategies to Prioritize Equity
American Museum of The Cuban Diaspora - 40-A2-34-0004	The nonprofit received financial assistance to compensate for revenue losses suffered as the museum was forced to temporarily shut down during the COVID pandemic (March 18, 2020 – March 23, 2021). The museum, managed by this nonprofit, is one of many cultural entities that represent the City's minorities that the City is assisting throughout the ARPA program.
Presidio Politico Historico Cubano - Casa del Preso - 40-A2-34-0002	Due to the pandemic the nonprofit was unable to meet, host public functions, or fundraise to collect funds for necessary museum repairs. This nonprofit helps an underserved group in the City. The museum conditions deteriorated due to being closed for COVID-19 and must be renovated to better conditions. The museum, managed by this nonprofit, is one of many cultural entities that represent the City's minorities that the City is assisting throughout the ARPA program. It's members mainly consists of senior citizens throughout the City.
Miami Golden Pines Neighborhood Improvements - 40-B50421 / 40-B50414	The Golden Pines Neighborhood currently experiences flooding and localized ponding issues, which risks damaging the residential properties. With the use of ARPA funding, the City of Miami is increasing drainage capacity in the neighborhood, to drastically reduce and potentially eliminate the flooding and ponding issues, while also diminishing the potential for health issues related to ponding water. This is an example of how the City is promoting all residents to live in non-flooding areas.
Badia Center Facility & Flagami Park Renovation - 40-B203515	The project consists of demolition and renovation of a senior center expected to serve 250 local seniors with a nurse on site. The mixed-use facility will serve as a site for future events to promote family and neighborhood engagement.
West End Park Pool Enhancement - 40-B183505	The park is located in a low-to-moderate income area and a predominantly Hispanic population. The project addresses Community Public Health needs by providing safe space to congregate and exercise, which also helps promote family activity. The project will also help the community overcome technology limitations with Public Wi-fi access.

Project/Program – Project ID	Strategies to Prioritize Equity
Riverside Park Renovations and Enhancements - 40-B193515	Most households in the Riverside Park neighborhood are lower-middle income, making it a below average income community. Riverside Park is one of the most popular parks in Miami, Florida. The park is located on the north side of downtown Miami, just east of Interstate 95 and serves a community of diverse individuals. Riverside Park covers an area of approximately 50 acres and is one of the largest parks in the County. City of Miami’s Riverside Park will be going through renovations and enhancements. Some project improvements include enhancements to the park’s turf, drainage and electrical systems, and new concrete retaining walls.
Shenandoah Mini Park Right of Way Improvements - 40-B203518	The park is located in an area which currently experiences extreme flooding. These infrastructure improvements to the right of way, which includes drainage improvements and curb and gutter installation, will help resolve the flooding issues in the area.
Bakehouse Art Complex - 40-A2-23-0001	Bakehouse Art Complex (Bakehouse) is the only artist-purposed, non-profit-owned site of its kind and size in Miami’s urban core. It plays a major role in addressing a significant gap in the city’s cultural ecosystem---affordable spaces where artists can create, live, and engage with each other and with the greater community. As a result of the COVID-19 pandemic, the organization has had difficulty fundraising from philanthropic foundations for both site repairs, the future campus, and ongoing operating support. With the support from the American Rescue Plan grant for repairing and renovating the existing facilities, the organization will be able to continue providing long-term workspace to over 100 artists annually to ensure artists have the space and tools necessary. These essential/critical repairs allow the organization to continue to serve local artists, visitors, and the broader community, all of which are necessary for the organization’s ongoing success and that of their artists.

Project/Program – Project ID	Strategies to Prioritize Equity
<p>Business Continuity Microenterprise and Small Business Emergency Program - 91-80739</p>	<p>The program supported small businesses that needed financial support due to negative impacts of the pandemic. The Business Continuity Micro-Enterprise Assistance Program is an expansion of an already existing program and \$1,000,000 in ARPA funding helped another 53 eligible businesses. To be eligible for the Business Continuity Microenterprise and Small Business Emergency program, applicants had to meet the following requirements:</p> <ul style="list-style-type: none"> a) Small, non-essential, for-profit businesses with city limits b) Must not have received business assistance from any other pandemic relief business programs c) Business owner income must have a monthly income of less than or equal to 80 percent of AMI
<p>Elderly Meals – Allapattah ARPA De Hostos Senior Center Josefa P Casano Kidney Foundation Inc. Little Havana Activities & Nutrition Ctr. Curley’s House of Style Inc. Sunshine Catholic Charities of the Archdiocese of Miami, Inc.</p>	<p>The Elderly Meals program provides direct assistance via congregate and home-delivered meals for elderly, homebound, and disabled city residents. The Department of Housing and Community Development (DHCD) has a basic project mission – to serve the most vulnerable in the community in their times of need. Research indicates that elderly citizens experience food insecurity in greater numbers. Food insecurity rates are higher for black and Hispanic seniors and these disparities were worsened with the pandemic. To ensure equitable distribution, the eligibility requirements were: beneficiaries must apply for assistance, be a resident of the City of Miami, be a member of low- and moderate-income household and be at least 62 years of age. The City of Miami has partnered with local nonprofits to deliver this service to the eligible population.</p>
<p>Senior Rental Gap Assistance</p>	<p>The program offers assistance to income-eligible (40% Area Median Income) senior households (ages 62 and up) in the City who spend more than 50% of their household income on housing costs and who live in City assisted rental housing or subsidized buildings within City of Miami limits. The program covers rent payment gap for eligible seniors within the City of Miami.</p>

Project/Program – Project ID	Strategies to Prioritize Equity
New Construction Homeownership	The program will provide construction and permanent financing for the development of affordable single-family units, townhomes, twin homes, and condominium units. These units will be sold to eligible individuals or families, allowing a broader reach in household incomes served by the construction of affordable housing.
Property Acquisition for Affordable Housing	The City of Miami will acquire buildable vacant parcels of land suitable for the development of affordable rental or homeownership developments to be built by the City or by organizations that have been procured through a competitive process.
New Construction Rental	The City of Miami will provide funding to private developers in order to build and/or rehabilitate affordable rental units within the City. The City funds a portion of the total cost of the project and in return, the developer will need to provide a specific number of affordable rental housing units for low-to-moderate income families.
Certifications and Trainings for Employment - 45-A2-10-0008	Adapting employees' skills and roles to the post-pandemic ways of working will be crucial to building operating-model resilience. Workers across industries must figure out how they can adapt to rapidly changing conditions, and companies have to learn how to match those workers to new roles and activities. The City of Miami will be providing Certification training and services for the City's eligible residents.
Miami-Dade College Workforce Program - 15-A2-00-0001	Through this partnership with City of Miami, Miami Dade College will offer educational training to residents negatively affected by COVID-19 in various career-focused credentials such as emerging technology-related programs of study; upskilling and retooling; and early engagement for middle school and high school students and build a sustainable talent pipeline to high-demand, high-wage jobs.

Project/Program – Project ID	Strategies to Prioritize Equity
On-the-job Training & Apprenticeships - 45-A2-10-0007	The City will be assessing and screening current database of 800+ jobseekers, market services to residents, promote programs, and hiring events. On-the-job training (OJT) will be an apprenticeship and an industry-driven, high-quality career pathway where jobseekers can develop and prepare their future workforce, and individuals can obtain paid work experience, classroom instruction, and a portable, nationally recognized credential.
Workforce Navigators Readiness Program - 45-A2-10-0002	The program is designed to assist underemployed City residents and accelerate the hiring process towards employment for hard to fill positions in within specific partners. The City’s Opportunity Center provides direct sourcing and candidate screening to fulfill the open job orders generated by respective partners.
Small Business Navigators - 45-A2-30-0003	The COVID-19 pandemic has exacerbated the digital divide that was already present in the small business market, and it is forcing companies to accelerate their digitalization. For digitally progressive small businesses, it is about building resiliency, while for those lagging and that are unaware of solutions, has become the answer to business continuity. The purpose is to create Small Business Navigators to assist with technology implementation, digital literacy, social media, sales, accounting and capital and credit resources and COVID-19 resources.
Childcare Connect - 91-A2-11-80748	The program was aimed at providing much needed assistance to local families facing financial difficulties amidst the ongoing COVID-19 pandemic, previously using other funding sources. The ARPA funding will allow for the continuation of high-quality childcare services. If eligible, a family will be able enroll their child in one of the City’s three Child Learning Centers and receive tuition-free childcare. The program will be advertised by the City of Miami on all social media platforms. The Department of Human Services is coordinating on connecting with organizations that primarily service families with infants in the City of Miami to further promote the program. Flyers and posters were distributed city-wide.

Project/Program – Project ID	Strategies to Prioritize Equity
MIAMICONNECT - 45-A2-37-0004	Many job seekers were expressing the need for help with transportation options. Equitable transportation can help connect people to jobs, resources, and services and improve access to opportunity. MIAMICONNECT ensures that funds are allocated to cover the cost of ride share transportation for travel to work and childcare for dependents. Wrap around services are generally family-centric and provided to address a family's needs.
Parks Public Wi-Fi Installation Phase 0 – 40-B223521 Parks Public Wi-Fi Installation Phase 1 – 40-B223519	These projects will establish public Wi-Fi services at 15+ pilot parks to provide no-cost internet access to low-income consumers residing near each of the Parks. The goal is to establish a ready to use public Wi-Fi network in the City's public spaces, proportionately balancing broadband access for residents.
Bayfront Park Trust - 15-A2-22-0008	Maurice A. Ferre Park and Bayfront Park provide a space for families to relax, exercise and connect with other community members and visitors to the city. The goal of the project is to prevent flooding in the parks which will subsequently decrease the number of complaints received regarding the unsanitary conditions of the dog parks due to dirt and mud. The funding will also cover the costs of replacing trash cans in both parks. Current trash cans in the parks have rusted and rotted due to saltwater air coming from the bay.
Circle of Brotherhood - 15-A2-37-0005	The Circle of Brotherhood is an organization of primarily Black men from all walks of life dedicated to community service, economic development, crime prevention, conflict resolution and mediation, educational services, and youth mentorship. With the ARPA funds provided by the City, the organization will address public health needs by providing outreach and information to at-risk communities to educate residents on available resources for rent, food and essential services assistance, wellness program support and mental health referrals.

Project/Program – Project ID	Strategies to Prioritize Equity
Center for Black Innovation - D.A. Dorsey Project - 15-A2-25-0003	The Center for Black Innovation is a nonprofit organization committed to dramatically shifting the way Black communities engage and create value within the innovation economy by building asset and talent-filled spaces in Black communities and equitable capital pathways to rid Black communities of innovation deserts. The nonprofit is proposing to fund the Budget for DA Dorsey Restaurant & Culinarian Revitalization Project. The project will provide coaching and consulting services to restaurant owners and will also provide training to culinary students.
Homeless Functional Zero – 45-A1-12-0012 45-A2-10-0006 45-A1-12-0010 45-A2-18-0011 45-A2-10-0005 45-A2-10-0013 45-A2-10-0014	In partnership with local non-profit organizations, the Mayor’s office developed a plan to address homelessness in the City of Miami. The Homeless Functional Zero plan created projects that addressed homelessness with a specialized focus on assisting at-risk individuals who have been impacted by the lack of housing and shelter, mental health challenges, substance abuse, domestic violence, sexual abuse, and neglect.
Downtown Development Authority (DDA) Flagler Business Assistance - 15-A2-29-0006	While businesses are still recovering from the negative impacts of the COVID-19 pandemic, the Miami DDA recognizes that they need some extra assistance. The Miami DDA adopted a Flagler Recovery Grant Program as part of the agency’s business retention strategy, and construction mitigation efforts to assist small businesses located in Flagler Street which continue to struggle through the post-COVID-19 recovery. The Flagler Project has temporarily reduced visibility and access to the ground level businesses within construction zone of Flagler Street. The goal of the Program is to support healthy downtown business community and limit negative economic impact of the combined setbacks caused by the pandemic and the Flagler Project.
Downtown Development Authority (DDA) Incentive Program - 15-A2-32-0007	The program will assist new-to-market businesses or expanding businesses that will either relocate, or hire, a minimum of 10 new employees to the Miami DDA District within a 3-year period, with other conditions. The program will be available to financial/professional services, technology, and headquarters, including regional headquarters. The program is open to all eligible businesses.

Project/Program – Project ID	Strategies to Prioritize Equity
STEM Talent for Miami Project - 15-A2-10-0002	The project offers superior research-based training in computer coding coupled with job placement assistance for 60 marginalized Miami-Dade residents. The program will be administered by Overtown Youth Center, Inc (OYC), a nonprofit organization whose mission is to uplift South Florida communities by offering equitable, high-quality programs and assistance. The project embeds priorities for adult subgroups including unemployed or earning less than \$15 per hour, Disconnected Youth ages 18-25, Returning Citizens (i.e., formerly incarcerated), Women and Veterans.
Parks – City-Wide Park Equipment & Site Improvements - 40-B30541D	The City-wide parks improvements efforts will support the City’s mission to enrich and inspire the community and visitors by promoting a world-class park system that is safe, accessible, and facilitates a healthy and happy quality of life.

Section 4: Community Engagement

The City of Miami and ETC Institute partnered in June and October 2020 to assess the impact of the COVID-19 virus in the community. The second round of surveys was administered via email late October for 2 weeks. It asked questions that covered the impact of COVID-19 in the resident's life and the City's response to the virus. Residents were selected at random, and their responses will remain confidential.

The dashboard shows June and October responses to questions that were asked in both rounds of the survey. Please click on the [link](#) to view the results of the study².

Many projects and proposals were identified early but could not be funded until ARPA SLFRF allocations were available. Each District office and Department are already aware of the various populations and have selected and developed projects that serve impacted and disproportionately impacted citizens, support local business initiatives; and provide funding for many cultural sites and museums. Employment and training programs target underserved and at-risk populations. Housing initiatives are designed using program guidance from HUD and other sources to ensure that housing assistance is directed toward low- and moderate-income recipients and those in identified areas of market instability. Infrastructure projects focus on low-income areas to improve resilience to flooding, inundation and standing water by installing or replacing drainage systems. Other projects improve parks, trails and provide internet access to underserved communities.

The City of Miami relied on the District Commission offices and City Agencies to act as community engagement conduits, actively seeking requests and suggestions from residents and local nonprofit organizations within each district, to collect information to support the evidenced-based use of SLFRF funding provided, in order to maximize the impact for the communities. For certain projects, there may be public announcements prior to starting work in accordance with standard construction processes and sub-contractor selections. Additionally, the public has the opportunity to submit comments in writing or in-person to the City Commission when any ARPA SLFRF is placed on a City Commission agenda.

² Available at: <https://www.miamigov.com/Community-Health/Dashboards-Data/Community-Survey>

Section 5: Labor Practices

The City of Miami promotes strong labor opportunities and enforces local workforce participation by mandating vendor local workforce plan requirements as a condition of its contracts. Local workforce participation requirements are met by the vendor delivering its local workforce plan to the City for review and approval. Additionally, vendors are required to deliver a Job Clearinghouse Affidavit to the City to ensure that opportunities for community residents are identified and if necessary, a job fair may be held to promote additional opportunities for employment. Vendors are required to meet specific workforce goals by verifying the residency from Designated Target Areas (DTA) and Focus Area(s) such as City Districts or Miami-Dade County. Vendors must identify laborers and mechanics in their workforce plans that reside in a designated area to account for the specific local workforce participation goals.

Moreover, the City of Miami monitors contracts for compliance with the Miami-Dade County Responsible Wages and Benefits 18-120, Code of City of Miami. Whereas contractors and any subcontractors shall pay their employees no less than the specified combined hourly wage rates and benefits applicable to the employee classification in which such employees are working on a project. Treasury indicates in its reporting guidance that recipients will need to provide documentation of wages and labor standards for infrastructure projects over \$10 million, and that that these requirements can be met with certifications that the project is in compliance with the Davis-Bacon Act (or related state laws, commonly known as “baby Davis-Bacon Acts”) and subject to a project labor agreement. In the case of underpayment of the required overall per hour rate, the contractor may be sanctioned for such noncompliance and/or penalized. Contractors also need to adhere to the current year Miami-Dade County Responsible Wages and Benefits Schedule.

Additionally, the City of Miami promotes small business enterprise opportunities by monitoring monthly use of Miami-Dade County certified Small Business Enterprise (SBE). Consultants and contractors with SBE contract goals on capital projects are expected to minimally use 15 percent of the contract amount by end of the contract term. Consultants and contractors must perform the work as a Small Business firm or subcontract part of the work to a SBE to achieve the required goal. All consultants and contractors with a SBE goal are tracked by the City of Miami on a regular basis to make sure the goal is met. The City of Miami constantly reiterates to the vendors the need to maintain compliance with local workforce participation, responsible wages and benefits, and use of SBE firms.

Section 6: Use of Evidence

The City of Miami and the various Departments, Offices and Districts that received allocations used various evidence-based data sets to identify projects that will have the largest positive impact to disproportionately affected citizens and areas. Housing projects target low- and moderate-property owners and renters below certain income levels, including areas where these groups are concentrated. Some of the data used are listed below.

Affordable Housing

As stated in the draft Affordable Housing Master Plan published January 13, 2020, affordable housing is crucial to the City's future – creating opportunity for City residents and re-developing communities suffering from persistent poverty, underinvestment, and rapid gentrification. Greater housing affordability is a fight for the soul of Miami – enhancing, protecting, and preserving the neighborhoods that make Miami the most diverse and dynamic city in North America.

In fall 2018, the City of Miami signed a much-anticipated agreement with Florida International University's Metropolitan Center to commission the preparation and drafting of a comprehensive City of Miami Affordable Housing Master Plan. The Center's researchers analyzed U.S. Census data for all City census tracts to develop the Master Plan. The overarching goal of the Plan was to quantify the City's current housing landscape, and then outline specific, data-driven strategies that can help City leaders tackle the affordable housing shortage in the coming years.

According to a 2019 Report published Florida International University's Miami Urban Future Initiative, Miami has the highest proportion of cost-burdened renters in the nation by a significant margin. At the time, more than half (53%) of renters spent 35% or more of their household income on rent.

With the framework established by the Master Plan, the District offices used similar methodology in collecting evidence to support the prioritization of the SLFRF funding. The offices consulted officially recognized demographic data, in combination with receiving feedback from the community, to propose the use of funds to the City.

Below is data collected by Districts 1 through 5 that contributed to the decision on how to use the SLFRF funds.

City of Miami Demographics

	1-Year Estimate	5-Year Estimates
US Census	s	
Total Population	449,484	443,665
Median Age	40	39.7
Female	48.30%	49.50%
Male	51.70%	50.50%
White	24%	45.40%
African-American	12.30%	14.10%
Hispanic	70.60%	72.30%
Asian	1.90%	1.50%
Two or more races	51.10%	32.30%
Native American	0.10%	0.30%
Other race alone	10.00%	6.40%
Total Households	199,578	186,137
		\$54,858.0
Median Household Income	\$60,989	0
		\$90,171.0
Average Household Income	\$101,496	0
High School Graduate or Higher	80.60%	78.80%
Married (population age 15 and over)	392,466	381,957
Unemployment Rate	1.80%	

Sources:

US Bureau of Labor Statistics.

<https://www.bls.gov/lau/lacilg23.htm>

US Census Bureau.

<https://www.census.gov/data/developers/data-sets/acs-1year.html>

US Census Bureau.

<https://www.census.gov/data/developers/data-sets/acs-5year.html>

District 1 Demographics

Why care about affordable housing?

- Affordable Housing Challenges – Renters 74% Owners 26%
- Nearly 4,500 Rental Units Are Needed to Meet the Demand of Low and Moderate Income Renters
- Nearly 7 In 10 Renters in District 1 Are Cost-Burdened
- 37% Of Renters Spend More Than 50% of Their Income on Housing
- 23% Of Owners Spend More Than 50% of Their Income on Housing
- Nearly 5 in 10 Home Owners in District 1 Are Cost-Burdened
- Nearly 4,200 homes Are Needed to Meet the Demand of Low & Moderate Income Owners
- Nearly 8 In 10 Homes Are Unaffordable to Low & Moderate Income Owners
- Nearly 9 In 10 Rental Units Are Unaffordable to Low & Moderate Income Renters

What does this mean for a resident?

Lack of Disposable Income leads to:

- Cost-Burdened Households Make Difficult Choices Between Food, Medical Bills, Utilities & Other Non-Housing Expenses
- Renters Live Paycheck-To-Paycheck and Could Be One Emergency Away from Homelessness
- Shrinking Contributions to Savings, Investment Opportunities, And Retirements Accounts
- Reduction of Community Economic Vitality, Making an Area Unattractive for Potential Employees/Employers and Challenging for Employees/Employers Retainment

Demographics

- Total number of residents: 85,146
- Below poverty level:

-
- Children: 40%
 - Workforce: 26%
 - Seniors: 38%

 - A Typical Resident Is Employed in Service, Sale & Office Industries with Average Annual Earnings ranging from \$21,600 to \$32,400
 - Race
 - White (81%)
 - Black/African American (11%)
 - American Indian (0.3%)
 - Asian (0.5%)
 - Native Hawaiian (0.1%)
 - Some other race (6%)
 - Two or more races (1.2%)
 - Hispanic or Latino (9%)

District 2 Demographics

Why care about affordable housing?

- Affordable Housing Challenges – Renters 63% Owners 37%
- Nearly 5,000 Rental Units Are Needed to Meet the Demand of Renters of All Income Levels (Extremely Low - Low Incomes)
- Nearly 5 In 10 Renters in District 3 Are Cost-Burdened
- 26% Of Renters Spend More Than 50% of Their Income on Housing
- 18% Of Owners Spend More Than 50% of Their Income on Housing
- Nearly 3 in 10 Home Owners in District 2 Are Cost-Burdened
- Nearly 610 homes Are Needed to Meet the Demand of Low & Moderate Income Owners
- Nearly 2 In 10 Homes Are Unaffordable to Low & Moderate Income Owners
- Nearly 2 In 10 Rental Units Are Unaffordable to Low & Moderate Income Renters

What does this mean for a resident?

Lack of Disposable Income leads to:

- Cost-Burdened Households Make Difficult Choices Between Food, Medical Bills, Utilities & Other Non-Housing Expenses
- Renters Live Paycheck-To-Paycheck and Could Be One Emergency Away from Homelessness
- Shrinking Contributions to Savings, Investment Opportunities, And Retirements Accounts

-
- Reduction of Community Economic Vitality, Making an Area Unattractive for Potential Employees/Employers and Challenging for Employees/Employers Retainment

Demographics

- Total number of residents: 81,335
- Below poverty level:
 - Children: 18%
 - Workforce: 15%
 - Seniors: 18%
- A Typical Resident Is Employed in Management, Sales & Office Industries with Average Annual Earnings ranging from \$24,500 to \$121,600.
- Race
 - White (82%)
 - Black/African American (10%)
 - American Indian (0.2%)
 - Asian (2.4%)
 - Native Hawaiian (0%)
 - Some other race (3.2%)
 - Two or more races (2.3%)
 - Hispanic or Latino (54%)

District 3 Demographics

Why care about affordable housing?

- Affordable Housing Challenges – Renters 83% Owners 17%
- Nearly 8,400 Rental Units Are Needed to Meet the Demand of Renters of All Income Levels (Extremely Low - Moderate Incomes)
- Nearly 7 In 10 Renters in District 3 Are Cost-Burdened
- 38% Of Renters Spend More Than 50% of Their Income on Housing
- 21% Of Owners Spend More Than 50% of Their Income on Housing
- Nearly 4 in 10 Home Owners in District 3 Are Cost-Burdened
- Nearly 600 homes Are Needed to Meet the Demand of Low & Moderate Income Owners
- Nearly 5 In 10 Homes Are Unaffordable to Low & Moderate Income Owners
- Nearly 6 In 10 Rental Units Are Unaffordable to Low & Moderate Income Renters

What does this mean for a resident?

Lack of Disposable Income leads to:

- Cost-Burdened Households Make Difficult Choices Between Food, Medical Bills, Utilities & Other Non-Housing Expenses
- Renters Live Paycheck-To-Paycheck and Could Be One Emergency Away from Homelessness
- Shrinking Contributions to Savings, Investment Opportunities, And Retirements Accounts
- Reduction of Community Economic Vitality, Making an Area Unattractive for Potential Employees/Employers and Challenging for Employees/Employers Retainment

Demographics

- Total number of residents: 81,002
- Below poverty level:
 - Children: 36%
 - Workforce: 22%
 - Seniors: 38%
- A Typical Resident Is Employed in Management, Sales & Office Industries with Average Annual Earnings ranging from \$21,600 to \$32,400.
- Race
 - White (91%)
 - Black/African American (4%)
 - American Indian (0.2%)
 - Asian (0.5%)
 - Native Hawaiian (0%)
 - Some other race (2.5%)
 - Two or more races (1.7%)
 - Hispanic or Latino (93%)

District 4 Demographics

Why care about affordable housing?

- Affordable Housing Challenges – Renters 53% Owners 47%
- Nearly 5,500 Rental Units Are Needed to Meet the Demand of Renters of All Income Levels (Extremely Low - Moderate Incomes)
- Nearly 6 In 10 Renters in District 4 Are Cost-Burdened
- 38% Of Renters Spend More Than 50% Their Income on Housing
- 22% Of Owners Spend More Than 50% Their Income on Housing
- Nearly 4 in 10 Home Owners in District 4 Are Cost-Burdened
- Nearly 3,200 homes Are Needed to Meet the Demand of Low & Moderate Income Owners

-
- Nearly 7 In 10 Homes Are Unaffordable to Low & Moderate Income Owners
 - Nearly 4 In 10 Rental Units Are Unaffordable to Low & Moderate Income Renters

What does this mean for a resident?

Lack of Disposable Income leads to:

- Cost-Burdened Households Make Difficult Choices Between Food, Medical Bills, Utilities & Other Non-Housing Expenses
- Renters Live Paycheck-To-Paycheck and Could Be One Emergency Away from Homelessness
- Shrinking Contributions to Savings, Investment Opportunities, And Retirements Accounts
- Reduction of Community Economic Vitality, Making an Area Unattractive for Potential Employees/Employers and Challenging for Employees/Employers Retainment

Demographics

- Total number of residents: 104,688
- Below poverty level:
 - Children: 40%
 - Workforce: 26%
 - Seniors: 38%
- A Typical Resident Is Employed in Management, Sale & Office Industries with Average Annual Earnings ranging from \$21,600 to \$101,000.
- Race
 - White (94%)
 - Black/African American (3%)
 - American Indian (0%)
 - Asian (1%)
 - Native Hawaiian (0%)
 - Some other race (1%)
 - Two or more races (1%)
 - Hispanic or Latino (94%)

District 5 Demographics

Why care about affordable housing?

- Affordable Housing Challenges – Renters 76% Owners 24%
- Nearly 8,100 Rental Units Are Needed to Meet the Demand of Renters of All Income Levels (Extremely Low - Moderate Incomes)

-
- Nearly 6 In 10 Renters in District 5 Are Cost-Burdened
 - 34% Of Renters Spend More Than 50% Their Income on Housing
 - 10% Of Owners Spend More Than 50% Their Income on Housing
 - Nearly 2 in 10 Home Owners in District 5 Are Cost-Burdened
 - Nearly 121 homes Are Needed to Meet the Demand of Low Income Owners
 - Nearly 1 In 10 Homes Are Unaffordable to Low Income Owners
 - Nearly 5 In 10 Rental Units Are Unaffordable to Low & Moderate Income Renters

What does this mean for a resident?

Lack of Disposable Income leads to:

- Cost-Burdened Households Make Difficult Choices Between Food, Medical Bills, Utilities & Other Non-Housing Expenses
- Renters Live Paycheck-To-Paycheck and Could Be One Emergency Away from Homelessness
- Shrinking Contributions to Savings, Investment Opportunities, And Retirements Accounts
- Reduction of Community Economic Vitality, Making an Area Unattractive for Potential Employees/Employers and Challenging for Employees/Employers Retainment

Demographics

- Total number of residents: 89,862
- Below poverty level:
 - Children: 49%
 - Workforce: 31%
 - Seniors: 36%
- A Typical Resident Is Employed in Service Sale & Office Industries with Average Annual Earnings ranging from \$21,600 to \$32,400.
- Race
 - White (27%)
 - Black/African American (66%)
 - American Indian (0.3%)
 - Asian (0.6%)
 - Native Hawaiian (0.1%)
 - Some other race (3.7%)
 - Two or more races (1%)
 - Hispanic or Latino (29%)

Source: FIU Metropolitan Center

Click here to see the [Affordable Housing Master Plan](#)

On current Housing Affordability data in the U.S. click here: [Moody's](#)

Infrastructure

Water, sewer, and broadband projects are directed to disproportionately affected populations and communities to decrease the gap of services between low-and moderate-income populations and those who are able to recover from various events (pandemic, flooding and other natural disasters) with little or no assistance.

As noted in previous sections, following evidence-based data regarding increased flooding due to climate adaptation in South Florida, the City implemented several projects that include improvements to the right of way, drainage improvements, curb and gutter installation to increase drainage capacity, and upsizing water mains and auxiliaries to help break the cycle of needed repairs for the most affected population.

The Department of Innovation and Technology is using evidence-based data to select public park locations to target underserved communities throughout the City. Wi-Fi improvements and expansion will provide reliable internet service to communities disparately affected by the pandemic. This vulnerable group does not always have services needed to conduct regular business, take on-line courses and connect to City resources.

Parks and Public Spaces

The City of Miami evaluated the demographic data, specifically focused on low-income and underserved communities, to select the parks and public spaces which would support the City's mission to enrich and inspire the community and visitors by promoting a world-class park system that is safe, accessible, and facilitates a healthy and happy quality of life.

As these projects progress, the City of Miami will update and monitor the success against expected outcomes. Individual entities receiving grant funds are expected to report data on key performance indicators (KPIs) and whether outcomes are being met.

Section 7: Performance Report

The City of Miami uses a linear process to determine project eligibility, approve and monitor the progress of each project to report to the U.S. Treasury. Once the City's District offices and Departments propose a project, the City's ARPA consultants review the eligibility of the project to use SLFRF funding. If the project is eligible to use the funds, the City Commissioners, also responsible to approve the City's budget, review and approve each one.

If the project is managed by a subrecipient, the City enters into an agreement with each subrecipient. If the funds will be received by a beneficiary, the City will also enter into an agreement with the beneficiary to monitor and document the use of the funds. The execution of this agreement will initiate the use of ARPA funds for each project. If the project(s) is managed by the City, then the corresponding Departments will oversee the project(s).

Data collection is critical to the deliverance of services to meet the needs of the community working to recover from the pandemic. The City requires each organization and corresponding City department to submit a monthly and quarterly report to the Office of Management and Budget (OMB) to monitor and report the project's progress to the U.S. Treasury. The City utilizes several software platforms, such as Oracle Applications, splashBI, Microsoft Teams, Microsoft Lists, Microsoft SharePoint, Trimble e-Builder, DocuSign, and Monday.com, to maintain a robust documentation and compliance record regime. Additionally, the City performs site visits for each project and documents each visit as part of its project monitoring process.

Information on project metrics can be found in the Section 8 below and are managed at the project level. Additional progress data will be provided in subsequent Annual Recovery Plans and Project and Expenditure reports submitted each quarter.

PROJECT INVENTORY

Section 8: Project Inventory

The Project Inventory section provides a comprehensive description of each project being funded by SLFRF funds. This includes project name, along with its City identification number and the relevant Resolution(s) number, funding amount, SLFRF Expenditure Category, project overview, and the performance report.

Within the Performance Report section, the key performance indicators and the progress made for each project are listed. The expenditures for each project are collected on a monthly basis, and stakeholders are required to submit a monthly report to the City. Similarly, the City collects all the project's KPIs and progress in quarterly reports. These reports are reviewed and monitored to ensure their quality and accuracy.

Project 1:	Project <u>91-A2-01-80778</u> : Elderly Meals (R-21-0352 / R-22-0017/R-22-0412)
Funding Amount:	\$1,500,000
Project Expenditure Category:	2.1 – Negative Economic Impacts: Household Assistance: Food Programs

Project Overview

The Elderly Meals project provides direct assistance through congregate and home-delivered meals for elderly, homebound, and disabled residents of the City. The project is scheduled to take place from March 1, 2022, through September 30, 2024. The City of Miami Department of Housing and Community Development has partnered with several subrecipients as outlined in the Performance Report below. Meals are delivered to eligible residents' home and served at the facilities. Over 30,300 homebound and 15,500 congregate meals will be served to approximately 290 residents.

The Department of Housing and Community Development (DHCD) has a primary mission to support the most vulnerable members of the community during their time of need. Research shows that elderly citizens, especially those who are black and Hispanic, experience higher rates of food insecurity, which have been further exacerbated by the pandemic. Therefore, the eligibility requirements were simple: recipients must apply for assistance, be a resident of the City of Miami, belong to a low- and moderate-income household, and be at least 62 years old.

Each subrecipient is required to submit the following documentation to DHCD:

- a. Program eligibility determination
- b. Proof that facilities are ADA compliant
- c. Proof that procurement of services was open and 24 CFR 84.40-48 compliant
- d. Proof that congregate meal programs provide a range of structured social and cultural activities
- e. Proof that home-delivered meals are delivered in a timely manner

- f. Proof of program and financial records documenting eligibility, attendance, provision of services, and subrecipient's expenses relative to individuals receiving meals resulting from assistance provided through the CDBG program
- g. Invoice to the City for services provided
- h. A final close-out (financial report) and inventory report
- i. A final performance report

Organization Links

[De Hostos Senior Center](#)

[Curley's House of Style](#)

[Sunshine For All, Inc.](#)

[Little Havana Activities and Nutrition Centers of Dade County, Inc.](#)

[Catholic Charities of the Archdiocese of Miami](#)

Figure 5 Subrecipient Project Numbers per Fiscal Year

Subrecipient Name	21/22 Project #	22/23 Project #	23/24 Project #
Allapattah ARPA	91-A2-01-80753	91-A2-01-80800	91-A2-01-80851
De Hostos Senior Center	91-A2-01-80752	91-A2-01-80805	91-A2-01-80849
Josefa P Castano Kidney Foundation Inc	91-A2-01-80757	91-A2-01-80799	91-A2-01-80846
Little Havana Activities & Nutrition Centers of Dade County Inc.	91-A2-01-80755		
Curley's House of Style, Inc.	91-A2-01-80778	91-A2-01-80806	
Sunshine For All, Inc.		91-A2-01-80803	91-A2-01-80848
Catholic Charities of the Archdiocese of Miami, Inc.			91-A2-01-80845

Performance Report

The program has been ongoing since Fiscal Year 2021-2022 and has been approved for an additional Fiscal Year 2023-2024. The program subrecipients have achieved the following metrics to date:

- Allapattah Community Action, Inc. (FY 21-22) – Number of people served homebound meals Monday to Friday - 158 (2 Low income, 156 Extremely Low Income), 6,422 congregate meals and 19,053 homebound meals provided.
- Allapattah Community Action, Inc. (FY 22-23) - Number of people served 1,003 (2 Low income, 185 Extremely Low Income), Homebound/ Congregate meals provided 15,523.
- Allapattah Community Action, Inc. (FY 23-24) – Number of people served 1,402 (174 Extremely low income, 3 Low income), Homebound/ Congregate meals provided 27,548.
- De Hostos Senior Center Inc. (FY 21-22) - Number of people served homebound meals Monday through Friday – 50 (20 Low income, 30 Extremely Low Income). 50 congregate meals and 10 homebound meals provided.

- De Hostos Senior Center Inc. (FY 22-23) - Under COVID-19 restrictions when the center was closed, a minimum of 200 participants were served drive-through food distribution events each week (meals served at facility). Congregate Program and Home delivered meals provided to 50 Participants - 30 Extremely Low, 20 Low income (served at facility)
- De Hostos Senior Center Inc. (FY 23-24) - Number of people served homebound meals Monday through Friday - 50. 50 congregate meals and 10 homebound meals provided. Each week, a minimum of 200 participants will be served by drive-through food distribution events.
- Josefa Perez de Castano Kidney Foundation, Inc. (FY 21–22) - Number of people served homebound meals Monday through Friday - 15. Additionally, 1,500 Home delivered meals were provided.
- Josefa Perez de Castano Kidney Foundation, Inc. (FY 22–23)- Number of Households Served – 54 physically disadvantaged persons, most are on a fixed income, social security, or disability check.
- Josefa Perez de Castano Kidney Foundation, Inc. (FY 23–24)- Number of Households Served – 18 physically disadvantaged persons, most are on a fixed income, social security, or disability check.
- Curley's House of Style, Inc. (FY 21-22) - Number of people served homebound meals Monday through Friday – 48.
- Curley's House of Style, Inc. (FY 22-23) - 59 people served (39 extremely low income, 20 low income)
- Little Havana Activities & Nutrition Centers of Dade County (FY 21-22) – Activities completed. 9,125 Congregate Meals and 9,775 Home delivered meals served (meals served at facility and home delivery)
- Sunshine for All, Inc. (FY 22-23) - Number of Households Served - 248, Number of meals delivered 7,541.
- Sunshine for All, Inc. (FY 23-24) - Number of Households Served - 161, Number of meals delivered 6,762.
- Catholic Charities of the Archdiocese of Miami, Inc. (FY 23-24) - 77 people served (77 low income)

Project 2:	Project <u>91-80739</u> : Business Continuity Microenterprise and Small Business Emergency Program (R-21-0352)
Funding Amount:	\$1,000,000
Project Expenditure Category:	2.29 - Negative Economic Impacts: Assistance to Small Businesses: Loans or Grants to Mitigate Financial Hardship

Project Overview

The Business Continuity Microenterprise and Business Emergency Program provided a one-time grant of up to \$25,000 to micro businesses (5 employees or less) and small businesses (6 to 20

employees) that met the respective program requirements. The grant was used to cover allowable business expenses, including but not limited to employee salaries, rent and utility payments. This program aimed to support small businesses that experienced financial hardships due to negative impacts of the pandemic.

The Business Continuity Micro-Enterprise Assistance Program is an expansion of an existing program, and an additional \$1,000,000 in ARPA funding helped an additional 53 eligible businesses. To be eligible for the Business Continuity Microenterprise and Small Business Emergency program, applicants had to meet the following requirements:

- a) Small, non-essential, for-profit businesses with city limits
- b) Must not have received business assistance from any other pandemic relief business programs.
- c) Business owner income must have a monthly income of less than or equal to 80 percent of AMI, adjusted for family size:

I.	\$4,266 for an individual household
II.	\$4,875 for a two-person household
III.	\$5,483 for a three-person household
IV.	\$6,091 for a four-person household
V.	\$6,579 for a five-person household
VI.	\$7,066 for a six or more-person household

[Program website](#)

Performance Report

Activities completed Q1 2022. ARPA funding helped 53 eligible businesses.

Project 3:	Project <u>23-A4-01-0001</u> : Premium Pay for Employees Who Performed Essential Work During the Pandemic (R-21-0481)
Funding Amount:	\$920,174.16
Project Expenditure Category:	4.1 – Premium Pay: Public Sector Employees

Project Overview

Essential City of Miami employees who played a vital role in maintaining the city during the pandemic were rewarded with a one-time non-pensionable pay. The items below describe the evaluation design for this project:

- To compensate eligible employees for work performed during the pandemic, the City issued benefits to employees who were employed at a minimum of six months between March 16, 2020, and July 1, 2021.
- Employees should not be the subject of a grievance.

- Every job classification entitled to the one-time pay supplement were compensated.
- The one-time amount was based on the employee’s annual salary.
- A grand total of \$920,174.16 was awarded to 909 employees.

Performance Report

Activities completed Q1 2022. A grand total of \$920,174.16 was awarded to 909 employees.

Project 4: Project 15-A2-37-0005: Circle of Brotherhood (R-21-0481)
Funding Amount: \$1,000,000
Project Expenditure Category: 2.37- Negative Economic Impacts: Other: Economic Impact Assistance: Other

Project Overview

The Circle of Brotherhood is an organization primarily consisting of Black men from various backgrounds. The organization is dedicated to community service, economic development, crime prevention, conflict resolution and mediation, educational services, and youth mentorship. With the ARPA funds provided by the City, the organization aims to address public health needs by conducting outreach and information to at-risk communities. This initiative will educate residents about available resources for rent, food, essential services assistance, wellness program support and mental health referrals. The project also seeks to mitigate the direct impacts of COVID-19 and facilitate recovery by enhancing health, wellness, and fitness. It will involve educating at-risk citizens, identifying mental health needs, provide youth mentoring, and offering job training to address economic losses caused by the pandemic. Additionally, the project will prioritize efforts to reduce violence and improve relations between law enforcement and citizens.

[Organization Website](#)

Performance Report

The organization has hosted several events, including Black Legacy Day, Court of Dreams, and Building a Wellness Legacy: Hunger 9 Tribute, which have impacted 248 individuals. Additionally, the organization has collaborated with the Miami Marlins for fundraisers and with DJ Khaled’s “We the Best Foundation” for youth mentoring sessions, engaging 174 students weekly. Advocacy and collaboration efforts have included working with Amnesty International and other organizations to support at-risk youth and families, and facilitating a town hall to repeal the Stand Your Ground law. The organization’s staff has participated in professional training and development activities, including Youth Mental First Aid Certification and Police Cadet Training.

Project 5: Project 15-A2-32-0003: Center for Black Innovation – D.A Dorsey Project (R-21-0481)
Funding Amount: \$500,000

Project Expenditure Category: 2.10 – Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Project Overview

The Center for Black Innovation is a nonprofit organization dedicated to significantly transforming the way Black communities engage and contribute to the innovation economy. Their goal is to achieve this by creating spaces in Black communities that are rich in assets and talent, and by establishing equitable pathways for capital to eliminate innovation deserts in these communities. The nonprofit is proposing to fund the Budget for the DA Dorsey Restaurant & Culinarian Revitalization Project. This project consists of two main groups: (1) Restaurant owners and (2) Culinary Art Students.

Restaurant Owners

Over the course of 12 weeks, three to five restaurant owners will receive personalized coaching and consulting from experts in various areas, including:

- Financial Planning - Budgeting, Recordkeeping & Reporting
- Vendor Sourcing and Inventory Management
- Branding & Marketing
- Operational Efficiency & Business Expansion Strategies
- Accessing Capital & Loans
- Technology & Software Training
- Human Resources - Staffing, Employee Development, Hiring and Conflict Resolution
- Customer Service Relations & Evaluation
- Assistance in replenishing the missing employees and addressing talent gaps

Culinary Arts Students

In partnership with CareerSource South Florida and private entities, ten (10) students will receive:

- Practical Culinary Training Sessions
- Individual and Group Training
- New Business Development and Strategy Planning
- Technical Training
- Paid Stipends

The ARPA (SLFRF) funds, in the amount of \$500,000, were allocated to the non-profit Center for Black Innovation, in a two-year allotment, to manage the DA Dorsey Restaurant & Culinarian Revitalization program. ARPA funding will go towards administrative staff to operate the program and provide technical assistance, academic stipends (to cover educational and living expenses while

going through the program), culinary instructors, program supplies, technology equipment, online digital software, and marketing workshop symposiums.

[Organization website.](#)

Performance Report

\$250,000 of the ARPA funds have been obligated for the DA Dorsey Restaurant & Culinarian Revitalization program. Over the last year, the organization has made significant strides in advancing its mission of transforming the way Black communities engage with and contribute to the innovation economy. Their progress spans multiple domains, including facility management, team building, health and safety protocols, and outreach. Activities performed include:

- Planning activities for participants through researching periodicals.
- Investigating marketing strategies for food and beverage-based businesses.
- Reviewing cottage laws and resources.
- Assessing potential speakers and instructors, including special guest chefs.
- Participating in social media marketing tutorials for week five topics of discussion and examination.
- Engaging in conference planning and organization.
- Visiting potential participant culinary ventures while observing delivery services.

Key points from the Quarterly Status Report:

- **Facility Management:** Successful consultation with the City of Miami’s Overtown CRA to enhance culinary presence at the Overtown Performing Arts Center.
- **Team Building:** Active Program Director’s contributions and ongoing recruitment for a Program Coordinator.
- **Health & Safety:** Implementation of comprehensive health and safety protocols, including a new manual and auxiliary materials.
- **Promotion & Outreach:** Initiation of promotional activities on social media to generate excitement and attention.

Project 6:	Project 45-A2-10-0005 : Homeless Functional Zero - Sundari Foundation (R-22-0019)
Funding Amount:	\$200,000
Project Expenditure Category:	1.14 – Public Health: Other: Other Public Health Services

Project Overview

The Lotus House Women's Shelter is an integral part of the Homeless Functional Zero-Program, dedicated to providing essential support services for women, youth, and children. Lotus House's mission is to empower these individuals to achieve their educational, employment, and life goals beyond the confines of the shelter system. The project's Scope of Work focuses on providing supportive services that include comprehensive employment and education programming, tailored to equip residents with the skills and knowledge necessary for sustainable success. Additionally, Lotus House offers individual and group counseling and therapy sessions, fostering emotional well-being and personal growth. Their holistic programming approach addresses the diverse needs of participating residents, incorporating elements of physical, mental, and spiritual wellness.

ARPA funding in the amount of \$200,000, will cover the expansion costs of the program services provided by the shelter, the supporting staff, and support life-changing resources that will make a significant difference in the lives of the women, youth, and children at Lotus House.

[Organization Link](#)

Performance Report

The Lotus House is known for creating a culture of care, emphasizing dignity, respect, high expectations, and individualized attention for program participants. Their services focus on trauma resolution and resiliency development while addressing past experiences of violence and trauma. Licensed counselors offer individual therapy, including Motivational Interviewing or Cognitive Behavioral Therapy, as part of their supportive programs. There are four employees under the ARPA-funded program. ARPA funds were utilized to support the organization's Clinical Director, Counselor, and Operations Manager positions. They served women, youth, and children with the support of the ARPA funds. These staff members at Lotus House provided and connected guests to individual therapy sessions, psychiatric evaluations in collaboration with Citrus, Jessie Trice, and other providers, psychosocial evaluations, group counseling sessions, primary care wellness exams, resources to secure housing, and resources to secure employment, among other supports and programming provided during their stay. Working collaboratively with each other and all departments across the facility, women and youth were provided with the resources they needed to heal and successfully exit the shelter system.

To address the economic, educational, and mental health needs of the women, youth, and children served, which have become more pressing since COVID-19, programming was enriched and expanded. Public health and safety measures were followed with the expansion of programming. The women, youth, and children entering Lotus House continue to receive: Referral/Intake, Shelter Beds per day, Meals, Clothing, Hygiene Items, Full Medical Assessment and Evaluation, Health Screening, Mental Health Care, Case Management, Counseling, Life Skills Training and coaching, Employment Readiness Training, School/GED Completion support, Maternity Support, Parenting Classes, Children's Services, Holistic Services, and Outplacement to Transitional or Permanent Housing. The program concluded in December 2023 with the following achievements:

Cumulative Achievements Since 10/1/2022

Expected Yearly Outcomes	Actuals
--------------------------	---------

At least 1,400 individual therapy sessions will occur	4,324
At least 350 psychosocial evaluations will occur	476
At least 70 Seeking Safety/Say it Straight evidence-based group counseling sessions will occur	243
At least 200 psychiatric evaluations will occur, rendered by collaborations established via MOU with Citrus, Jessie Trice and other providers	363
At least 450 primary care wellness exams will occur.	637
At least 75% will secure housing outside of the shelter system, which may include supportive or independent housing including reunification with family/friends.	85%
At least 65% will improve mental and emotional health and trauma as measured via pre/post tests: Say it Straight, Seeking Safety, PTSD Checklist - Civilian (PCL-C), Parenting Stress Index (PSI).	73%
Of those unemployed at intake, at least 35% will secure employment.	42%
Number of workers enrolled in sectoral job training programs	306
Number of workers completing sectoral job training programs	306
Number of people participating in summer youth employment programs	51

Project 7: Project 45-A2-10-0006: Homeless Functional Zero – Chapman Partnership (R-22-0019)

Funding Amount: \$200,000

Project Expenditure Category: 2.10 - Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Project Overview

Chapman Partnership is the private sector partner of the Miami-Dade County Homeless Trust, operating two Homeless Assistance Centers in downtown Miami and Homestead. Chapman Partnership offers a comprehensive approach through on-site services and through its valued partnership with the Miami-Dade County Homeless Trust to help residents attain self-sufficiency and housing stability.

As part of the Homeless Functional Zero program, Chapman Partnership will be providing workforce services. The Workforce Trades Program was launched in January 2020, offering individuals experiencing homelessness ages 18 and above short-term, 15-week apprenticeships. Considered a post-secondary alternative to college, the Workforce Trades Program’s free, intensive training focuses on sustainable trades relevant to the South Florida economy and represents a significant step toward reducing homelessness to functional zero within the community. By addressing the negative impacts of the public health crisis and related homelessness, the Workforce Trades Program connects graduates to nationally recognized certifications in high-demand fields and promotes entry-level employment in living wage jobs. Providing individuals experiencing homelessness with up-skill training aims to close the racial wealth gap among low-income

households, which has been further exacerbated by COVID-19, and reduce recidivism within the Homeless Continuum of Care.

[Organization website.](#)

Performance Report

The Cyber Hub at Chapman Partnership currently has 12 participants enrolled in their sectoral job training program. The Program goal is to graduate 30 participants by December 31, 2024, with a recognized certification linked to a living-wage job.

Program Timeline
1) In January, the organization signed a contract with DreamVentures Studio to operate the apprentice at Chapman North.
2) Infrastructure investment at Chapman North created a Cyber Hub Lab. Installation is complete, and the first cohort of 12 students began in January 2024. Eight students are expected to graduate by end of April 2024 or early May 2024
3) By December 31, 2024, 30 Cyber Hub participants will graduate from the program with a recognized certification linked to a living-wage job.

Project 8:	Project <u>45-A1-12-0010</u> : Homeless Functional Zero - Advocate Program (R-22-0019 / R-23-0333)
Funding Amount:	\$750,000
Project Expenditure Category:	1.12 – Public Health: Behavioral Health: Mental Health Services

Project Overview

As part of the Homeless Functional Zero Program, Advocate Program, Inc. is a private, not-for-profit, 501(c)(3) organization that offers a range of public health services in behavioral health and substance use. These services are aimed at individuals with serious mental illnesses and substance use disorders who often find themselves in the criminal justice system and other acute care treatment systems.

As the managing and fiscal agent for the Miami Foundation for Mental Health and Recovery (Center), the Advocate Program takes on the responsibility of overseeing the wide-ranging system of care provided at the Center. This includes coordinating and managing the various services offered and combining research and education to ensure that individuals receive the support they need to address their mental health and substance use issues. The services provided are based on best and evidence-based practices. This means that the agency utilizes approaches and interventions that have been proven effective through research and experience. By following these practices, the Advocate Program aims to make a positive impact on the lives of individuals with mental health and substance use disorders, as well as contribute to broader social change and public safety.

ARPA funding will go towards the Advocate Program’s Key Staff Salaries, Technology expenses, Center Supplies, Professional and Legal consultation costs, subcontractor startup costs (Licensing and accreditation), training and travel expenses, and indirect costs.

[Organization website](#)

Performance Report

Project Funds have been allocated. The project is pending initiation and obligation. Updates will be provided in future reports.

Project 9:	Project <u>45-A2-18-0011</u> : Homeless Functional Zero - Camillus House - Supportive Housing Services (R-22-0019)
Funding Amount:	\$800,000
Project Expenditure Category:	2.18 - Negative Economic Impacts: Assistance to Households: Housing Support: Other Housing Assistance

Project Overview

Camillus House is a 501(c)(3) Non-Profit Agency serving the poor and homeless as an essential part of the Homeless Functional Zero Program. The organization provides a broad range of social and health services to over 12,000 men, women, and children on an annual basis. Persons experiencing homelessness have had reduced opportunities for outreach, housing navigation, and workforce development services during the COVID-19 pandemic. ARPA Funding will have three major components geared towards assisting the City of Miami in achieving Functional Zero homelessness: a Supportive Housing/Services component for homeless persons, which includes 10 beds of overnight shelter (1 year completed), a Rapid Rehousing Mobile team (2 years), and a Supportive Services for RRH team (2 years).

[Organization Website](#)

Performance Report

Recruitment is underway for Rapid Rehousing Mobile Team (RRH) and Specialized Street Outreach (SSO) for RRH programs. The clinician for the RRH mobile team was hired and is currently in training.

Camillus House will be reaching out to the City to discuss an amendment to the scope of work to better use these funds to meet current needs in the homeless system (funding additional emergency short term beds).

To date, nightly shelter was provided to 118 unique individuals. One year (November 1, 2021, to November 15, 2022) of emergency shelter services was provided to 715 individuals.

Number of households served (by program delivering multiple separate household assistance programs) – 359.

Project 10: Project 45-A1-12-0012: Homeless Functional Zero - Camillus House - Project Lazarus Specialized Outreach (R-22-0019)
Funding Amount: \$400,000
Project Expenditure Category: 1.12 – Public Health: Behavioral Health: Mental Health Services

Project Overview

Camillus House is a 501(c)(3) Non-Profit Agency serving the poor and homeless as an essential part of the Homeless Functional Zero Program. The organization provides a broad range of social and health services to over 12,000 men, women, and children on an annual basis. The program has three major components geared towards assisting the City of Miami in achieving Functional Zero homelessness. Persons experiencing homelessness have had reduced opportunities for outreach, housing navigation, and workforce development services during the COVID-19 pandemic. This project offers services that are provided under the Project Lazarus Expansion (Specialized Outreach):

Specialized Outreach - Project Lazarus Expansion provides on-street outreach to engage chronically homeless individuals with mental illness and substance abuse issues, aiming to assist them in accessing housing and/or treatment.

[Organization website](#)

Performance Report

The project has been discontinued. Funds will be reallocated to emergency short term beds and to expand the Culinary Arts and Construction Trades tech programs. A project amendment is pending.

Project 11: Project 45-A2-10-0013: Homeless Functional Zero - Camillus House - Culinary Arts-Life Skills (R-22-0019)
Funding Amount: \$400,000
Project Expenditure Category: 2.10 - Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview

Camillus House is a 501(c) 3 Non-Profit Agency serving the poor and homeless as an essential part of the Homeless Functional Zero Program. The organization provides a broad range of social and health services to over 12,000 men, women, and children on an annual basis. The program has three major components geared towards assisting the City of Miami in achieving Functional Zero homelessness. Persons experiencing homelessness have had reduced opportunities for outreach, housing navigation, and workforce development services during the COVID-19 pandemic. This project offers services under the Workforce Development - Culinary Arts and Life Skills segment of the program.

The Workforce Development Culinary Arts and Life Skills is a 2-year program providing culinary arts and life skills training to homeless individuals working with Miami Dade College. This training covers all aspects of food handling, safety, and entry-level food preparation, certifying clients to work in restaurants in the community. Training is conducted by Miami Dade College (MDC), which also provides life skills training to equip persons served with the skills needed to retain employment and function meaningfully in society.

[Organization Website](#)

Performance Report

- The workforce development/life skills program continues to show success.
- Cohort 21 of the culinary arts training (conducted by Miami-Dade College (MDC)) is scheduled to finish May 2nd with 10 students; 18 classes have been held
- 202 persons received life-skills training this past Quarter, Q4 2023
- Hotel Property Specialist Training (MDC) –Recruitment is underway for cohort 5, starting May 6, 2024.
- The number of workers enrolled in sectoral job training programs is 28
- Unique CamYOU Life Skills participants: 71
- The number of households served (by program if you are delivering multiple separate household assistance programs) – 359

Project 12:	Project <u>45-A2-10-0014</u> : Homeless Functional Zero – Camillus House – Construction Trades (R-22-0019)
Funding Amount:	\$400,000
Project Expenditure Category:	2.10 – Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview

Camillus House is a 501(c) 3 Non-Profit Agency serving the poor and homeless as an essential part of the Homeless Functional Zero Program. The organization provides a broad range of social and health services to over 12,000 men, women, and children on an annual basis. The program has three major components geared towards assisting the City of Miami in achieving Functional Zero homelessness. Persons experiencing homelessness have had reduced opportunities for outreach, housing navigation, and workforce development services during the COVID-19 pandemic. This project offers Workforce Development Construction Trade services.

The Workforce Development program will provide 2 years of Construction trade classes, working with Florida International University, with slots for up to 20 individuals. Participants will be trained in construction safety and taught entry-level construction skills, including carpentry, masonry, foundations, and forklift operations.

[Organization Website](#)

Performance Report

- Number of workers enrolled in sectoral job training programs – 26.
- Construction Trades Training at FIU – 18 classes held thus far.
- Forklift and OSHA-10 certification course completed with 22 students.

Project 13:	Project <u>15-A2-29-0006</u> : Downtown Development Authority (DDA) Flagler Business Assistance (R-21-0502)
Funding Amount:	\$500,000
Project Expenditure Category:	2.29 – Negative Economic Impacts: Assistance to Small Businesses: Loans or Grants to Mitigate Financial Hardship

Project Overview

The Miami Downtown Development Authority (Miami DDA) is an independent agency of the City of Miami, funded by a special tax levy on properties within its district boundaries. As part of the agency’s business retention strategy and construction mitigation efforts, the Miami DDA adopted the Flagler Recovery Grant Program. This program aims to assist small businesses located on Flagler Street, which continue to struggle through the post-COVID-19 recovery.

The Flagler Project, a construction initiative that began in May 2021, aims to transform Flagler Street into an iconic, festival-style boulevard, enhancing its operations and spurring economic growth. However, during construction, visibility and access to ground-level businesses within the Flagler Street construction zone have been temporarily reduced. Recognizing the ongoing challenges faced by businesses due to the pandemic, the Miami DDA designed the Flagler Recovery Grant Program to support the downtown business community and mitigate the negative economic impacts of both the construction project and COVID-19.

Eligible small businesses impacted by the construction can receive a grant of \$5,000.00. These funds can be used for rent or mortgage payments, utility bills, business equipment purchases, marketing or advertising, and Personal Protection Equipment (PPE) or cleaning supplies. However, grant funds cannot be used for non-business-related expenses, private debts, or legal costs. Business owners must submit proof of purchase and payment within the deadline provided by Miami DDA staff.

Additionally, ARPA (SLFRF) funding in the amount of \$500,000 will aid eligible impacted small businesses through the Flagler Recovery Grant Program. To qualify, businesses must submit an online application, download their business entity formation document from the Division of Corporations (FL Department of State), and provide a copy of their lease to verify tenancy. The application will be reviewed and approved by Miami DDA staff, and once approved, business owners must execute a Flagler Recovery Grant Acceptance Agreement before funds are disbursed.

[Agency’s Program Website](#)

Performance Report

The City of Miami's Office of Capital Improvements initiated the Downtown Flagler Street Beautification Project (Flagler Project) on May 3, 2021. This project aims to transform Flagler Street into a vibrant, festival-style boulevard, fostering economic growth. While the ongoing construction temporarily impacts visibility and access for ground-level businesses, the road improvements are expected to benefit small businesses in the long term. To assist businesses coping with COVID-19 recovery challenges, the Miami Downtown Development Authority (Miami DDA) introduced the Flagler Recovery Grant Program, providing grants to 83 small businesses.

Project 14:	Project <u>15-A2-32-0007</u> : Downtown Development Authority (DDA) Incentive Program (R-026-2020)
Funding Amount:	\$500,000
Project Expenditure Category:	2.29 – Negative Economic Impacts: Assistance to Small Businesses: Business Incubators and Start-Up or Expansion Assistance

Project Overview

The Miami Downtown Development Authority (Miami DDA) is an independent agency of the City of Miami that offers business development incentives, grants, and resources. As an extension of their business development efforts, which focus on retaining and recruiting businesses and talent, the Miami DDA has implemented the Incentive Fund Program. This program aims to support new-to-market businesses or expanding businesses intending to relocate or hire a minimum of 10 new employees within the Miami DDA District within a 3-year period. The program is open to financial and professional services, technology companies, as well as headquarters, including regional headquarters.

[Agency's program website](#)

Performance Report

The Miami DDA Program is available to New-to-Market Businesses or Expanding Businesses that will relocate and hire a minimum of 10 new employees within the Miami DDA District within a 3-year period. Additionally, the applicant must meet several other program requirements as stipulated in the guidelines (found on program website).

Business Development focuses explicitly on the retention and recruitment of both businesses and talent, with a high emphasis on the Technology and Finance industries. The Miami DDA also works closely with ownership groups and their representatives to recruit new-to-market companies to Downtown Miami. The services provided assist them both before and after their arrival. These efforts include incentives packages, research assistance, joint presentations, permitting assistance, introductions to key stakeholders, exposure, and more.

- The Incentive Program has provided awards to 6 eligible businesses.

Project 15:	Project <u>15-A2-10-0002</u> : STEM Talent for Miami Project (R-22-0339)
Funding Amount:	\$200,000
Project Expenditure Category:	2.10 – Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Project Overview

STEM Talent for Miami is an intergenerational technology workforce readiness initiative that prepares youth and adults to engage in the anticipated Miami Technology Hub. The project offers superior research-based training in computer coding, coupled with job placement assistance for 60 marginalized Miami-Dade residents. The program will be administered by Overtown Youth Center, Inc (OYC), a nonprofit organization whose mission is to uplift South Florida communities by offering equitable, high-quality programs and assistance. OYC supports post-secondary youth by monitoring their progress until they are 25 years old. Post-High school students are provided with career exposure, job interview skills classes, and access to reassures such as counseling, scholarships, and transportation.

OYC requested \$200,000.00 to benefit 55 youths in grades 9-12, and 5 adult family members who are enrolled in the hallmark OYC education support program. Upon completion of training and workforce readiness, cohort members collaborate with the OYC Workforce Development Specialist and/or Family Specialists, who assist with identifying suitable STEM-based job placements to meet projected Miami workforce needs. The project prioritizes adult subgroups, including those who are unemployed or earning less than \$15 per hour, Disconnected Youth ages 18-25, Returning Citizens (e.g., formerly incarcerated), Women, and Veterans. The funds will cover key staff salaries and fringe benefits, contracted services, office and program supplies, participants incentives, marketing and advertising, and indirect costs.

[Organization website](#)

Performance Report

The STEM Talent for Miami Program is designed to expose students to Science, Technology, Engineering, and Mathematics (STEM) activities for career exploration, internships, and employment. The funding benefits 55 youths and 5 young adults from ethnic minority backgrounds residing in disadvantaged neighborhoods within the City of Miami. These communities historically have low-to-middle income levels equal to or greater than 80%, according to the U.S. Housing and Urban Development. Additionally, the target population for this program resides in neighborhoods impacted by insufficient wage sustainability, inflation, and other barriers to economic sustainability (including those related to the COVID-19 pandemic).

STEM Talent for Miami aims to bring together the collective impact of professional service providers and community partners to achieve training and job placement goals. Currently, students participate in 60-minute STEM workshops once per week and 60-minute workforce readiness sessions once per week during after school programming. Internship and job placement opportunities began in June

2023, with 27 individuals placed in STEM-related employment or internships. Fifteen youths are currently placed in STEM related summer employment or internships.

- Number of Workers enrolled in sectoral job training programs: 12
- Number of workers completing job training programs: 12
- Number of people participating in summer youth employment programs: 15

Project 16:	Project <u>15-A2-22-0008</u> : Bayfront Park Trust (R-22-0417)
Funding Amount:	\$500,000
Project Expenditure Category:	2.22 - Negative Economic Impacts: Assistance to Households: Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview

Considered Miami’s waterfront playground for the whole family, Maurice A. Ferre Park and Bayfront Park provide a space for families to relax, exercise, and connect with other community members and visitors to the city. The park hosts over 171, 000 visitors with over 45,600 dogs annually. The trust requested \$500,000 in ARPA funding to install turf in dog parks located at Maurice A. Ferre Park and Bayfront Park. The goal of the project is to prevent flooding in the parks, which will subsequently decrease the number of complaints received regarding the unsanitary conditions of the dog parks due to dirt and mud. The funding will also cover the costs of replacing trash cans in both parks. The current trash cans in the parks have rusted and rotted due to saltwater air coming from the bay. These specific types of replacement trash receptacles will be resistant to saltwater and air to help keep the parks clean. The new receptacles will also keep animals out, as rats have started using the broken cans as homes.

[Management Trust’s website](#)

Performance Report

In April 2023, Bayfront Park Management Trust received 33 trash receptacles purchased for Maurice A Ferre Park. These new trash cans replaced the old, rotten ones in the park. The new receptacles help keep rats out and restore cleanliness to the park. In May 2023, the Bayfront Park Management Trust completed the turf for Maurice A Ferre Park. The turf was implemented to maintain a clean dog park, as it was previously muddy and dirty for park-goers. Additionally, the turf increased pervious coverage and will assist in rainwater drainage. The project activities

concluded in June 2023. The completion of this project will allow more people to enjoy the park, encouraging exercise and providing a clean, safe environment for dog owners



Figure 6 Completed turf at Maurice A Ferre Park



Figure 7 New Trashcans at Maurice A Ferre Park

Project 17:	Project <u>40-B30541D</u> : Parks - City Wide Park Equipment and Site Improvements (R-21-0352)
Funding Amount:	\$2,000,000
Project Expenditure Category:	2.22 - Negative Economic Impacts: Assistance to Households: Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview

The City of Miami Parks and Recreation Department is managing a city-wide Parks improvement effort. These improvements support the department’s mission to enrich and inspire the community and visitors by promoting a world-class park system that is safe, accessible, and facilitates a healthy and happy quality of life. Park site improvements will include, but will not be limited to:

- Water fountains,
- Grounds maintenance equipment,
- Playground equipment,
- Turf repair and replacement,
- Site furnishings such as benches and picnic tables,
- Lighting upgrades for sports and security,
- Pickleball court conversion (resurfacing existing tennis courts to allow for pickleball court play),
- Pickleball court creation (constructing new pickleball courts), and
- Pool liner resurfacing/replacement, and pool covers and heating/cooling units to regulate the temperatures in citywide pools for safety of users.

Funding is needed for equipment, labor, and construction of this City-wide effort. The ARPA (SLFRF) funds, in the amount of \$2,000,000, will be managed by the Parks and Recreation Department and will go towards the park improvements, as noted above.

[Department’s website](#)

Performance Report

The Parks and Recreation Department has proposed plans to equip parks with the Thor Guard system to enhance safety during lightning events, instead of the initial park improvements. Thor Guard is the chosen vendor, and the equipment provides warnings 8 to 20 minutes before lightning strikes. Project funds have been allocated, and the project is pending final scope and schedule for commencement; updates will be provided in future reports.

Project 18:	Project <u>91-A2-02-80847</u> : Senior Rental Gap Assistance (R-21-0352)
Funding Amount:	\$1,500,000

Project Expenditure Category: 2.2 - Negative Economic Impacts: Assistance to Households: Household Assistance: Rent, Mortgage, and Utility Aid

Project Overview

The City of Miami Senior Rental Assistance Program offers assistance to income-eligible (40% Area Median Income) senior households (ages 62 and up) in the City who spend more than 50% of their household income on housing costs. This assistance is available to those who live in City-assisted rental housing or subsidized buildings within City of Miami limits. The program covers rent payment gap for eligible seniors in the City of Miami. It provides up to \$500 per month toward rental housing assistance at eligible properties for up to a year for qualifying households. The ARPA (SLFRF) funds, in the amount of \$1,500,000, will be managed by the Department of Housing and Community Development in support of income-eligible senior households in the City, as stated above.

[Program website](#)

Performance Report

Seniors applied for the City of Miami Senior Rental Assistance Program during the application period, which opened from December 1, 2023, to January 2, 2024. Once applicants completed the application and supplied the supporting documents by the specified deadline, their applications were included in the waiting lottery list. Inclusion in the lottery pool does not guarantee eligibility for this program. Final eligibility is determined when the applicant is called from the waitlist, and their case is reviewed to ensure they meet all program guidelines and have provided all the required documents, as mandated by City Resolution 23-0459. This review ensures that the information noted on the application is true and accurate. Individuals on the waitlists will be contacted in numerical order (1, 2, 3, and so forth) via phone and mail, with a letter indicating any additional documents needed for processing. To date, approximately 1,443 seniors from all 5 districts have received rental assistance.

Project 19: Project 91-A2-15-80874: New Construction Homeownership (R-21-0352)
Funding Amount: \$2,750,000
Project Expenditure Category: 2.15 - Negative Economic Impacts: Assistance to Households: Long-term Housing Security: Affordable Housing

Project Overview

The Department of Housing and Community Development is currently hiring contractors to develop four single-family homes in District 4 and another six in District 5, with the potential to add more than 10 additional homes in District 5. The funds related to the single-family homes can be quickly spent due to fewer complications involved in constructing single family homes. Using a design/build concept, condominiums can also be built within the required 3 years. This fund will provide construction and permanent financing for the development of affordable single-family units, townhomes, twin homes, and condominium units. These units will be sold to eligible individuals or families, allowing a broader reach in household incomes served by the construction of affordable

housing. The ARPA (SLFRF) funds, in the amount of \$2,750,000, will be used for the design and construction of the units mentioned above.

[Infill-Housing-Program-Posted](#)

Performance Report

Developers have been secured. Infill housing applications have commenced for District 5. Updates will be provided in future reports.

Project 20:	Project #TBD: Property Acquisition for Affordable Housing (R-21-0352)
Funding Amount:	\$3,000,000
Project Expenditure Category:	2.15 - Negative Economic Impacts: Assistance to Households: Long-term Housing Security: Affordable Housing

Project Overview

The City of Miami will acquire buildable vacant parcels of land suitable for the development of affordable rental or homeownership properties. These developments will be constructed either by the City or by organizations that have been selected through a competitive process.

Performance Report

Project funds may be reallocated to the New Construction Rental project, updates will be provided in future reports.

Project 21:	Project #TBD: New Construction Rental (R-21-0352)
Funding Amount:	\$2,750,000
Project Expenditure Category:	2.15 - Negative Economic Impacts: Assistance to Households: Long-term Housing Security: Affordable Housing

Project Overview

The City of Miami has provided funding to private developers to build and/or rehabilitate affordable rental units within the City. The City funds a portion of the total project cost, and in return, the developer provides a specific number of affordable rental housing units for low-to-moderate income families. Currently, the Department has 6 shovel ready rental projects in its pipeline, with a total funding request exceeding \$17 million. These projects can easily accommodate the proposed \$2.75 million allocation for housing and would be able to spend it within the required timeline.

Performance Report

Project may acquire additional funds from the Property Acquisition for Affordable Housing project. The project funds are budgeted, and the project is pending initiation; updates will be provided in future reports.

Project 22:	Project <u>45-A2-10-0008</u> : Certifications and Trainings for Employment (R-21-0352 / R-22-0288)
Funding Amount:	\$300,000
Project Expenditure Category:	2.10 - Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview

The City of Miami Department of Human Services (Opportunity Center) will be providing Certification training and services for the City's eligible residents. Adapting employees' skills and roles to the post-pandemic ways of working will be crucial to building operating-model resilience. Workers across industries must figure out how they can adapt to rapidly changing conditions, and companies have to learn how to match those workers to new roles and activities. This dynamic is about more than remote working or the role of automation and AI. It's about how leaders can reskill and upskill the workforce to deliver new business models.

Many individuals are evaluating their careers and opting for work that emphasizes a balance between life and career. During the COVID-19 emergency situation, many people around the world were forced to work remotely. Initially, there were certain expectations about the possibility of working from home as a positive factor that will promote work-life balance. This allocation will allow for the Opportunity Center to conduct certifications and trainings that lead to direct hires. There is also potential to assist previous Summer Youth and get them "skilled up."

Programs/Certifications can include:

- HVAC, Construction Trades Certification
- UP Labs: Healthcare Upskilling program
- Automotive Service
- Phlebotomy
- Patient Care Technician
- Truck Driving/CDL

Partners include City of Miami DHS (Opportunity Center), Catalyst Miami, Miami Dade College, Miami Dade County Public Schools, The Miami Foundation, CDL School. The project's total budget is \$300,000, with resilient industries like construction and retail trade being key players.

Partner Web links:

[Opportunity Center](#)
[Catalyst Miami](#)
[Miami Dade College](#)
[Miami Dade Public Schools](#)
[The Miami Foundation](#)
[CDL School](#)

Performance Report

Project funds are allocated. The project is pending initiation; updates will be provided in future reports.

Project 23:	Project 15-A2-00-0001 : Miami-Dade College Workforce Program (R-21-0352)
Funding Amount:	\$2,000,000
Project Expenditure Category:	2.10 - Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview

The program provides educational training from Miami-Dade College for eligible City of Miami residents, enabling them to enter the workforce. The college offers training in various career-focused credentials related to emerging technology program, upskilling, and retooling. Additionally, they create early engagement opportunities for middle school and high school students and build a talent pipeline for high-demand, high-wage jobs.

Miami Dade College offers three components for City of Miami residents:

- 1) College & Adult Learners Skilling & Upskilling
- 2) K-12 Student Pathways
- 3) Tech Pitch Competitions & Ecosystem Building

Through this partnership with the City of Miami, Miami Dade College provides educational training to residents negatively affected by COVID-19. Subject to the terms and conditions contained in the agreement between the City and Miami Dade College, the City will allocate up to \$2,000,000 in ARPA (SLFRF) funds to the College, distributed as follows:

- First Payment: \$666,666.67 (2022)
- Second Payment: \$666,666.67 (2023)
- Third Payment: \$666,666.67 (2024)

School's Workforce [Program Website](#)

Performance Report

- Number of workers enrolled in sectoral job training programs - 319
- Number of workers completing sectoral job training programs - 22
- Number of people participating in summer youth employment programs - 151
- Credit Adult Learner Skilling and Upskilling - 69 students
- Venture Miami Scholarship - 18 Students



MDC Scholarship Award Totals Granted per Project

Project 1402 (FY 2023)

Fall Semester	\$2,800.52
Spring Semester	\$72,888.60
Summer Semester	\$23,711.63

Project 1402A (FY 2023)

Total Scholarships	\$329,070.00
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Project 1402 (FY 2024)

Fall Semester	\$216,064.69
Spring Semester	\$127,855.76
Summer Semester	\$71,858.55

Project 1402A (FY 2024)

Total Scholarships	\$473,920.00
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Project 24: Project 45-A2-10-0007: On-the-job Training & Apprenticeships (R-21-0352)

Funding Amount: \$500,000

Project Expenditure Category: 2.10 - Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview

The City of Miami Department of Human Services (Opportunity Center) will manage the on-the-job training program for the City. Their responsibilities include assessing and screening the current database of 800+ jobseekers, market services to residents, promoting programs and organizing hiring events. The on-the-job training (OJT) will serve as an apprenticeship and provide a high-quality, industry-driven career pathway. The program aims to help jobseekers develop and prepare for their future workforce, while individuals can gain paid work experience, receive classroom instruction, and earn a portable, nationally recognized credential.

Partners in this initiative include Summer Jobs Connect, the City of Miami DHS (Opportunity Center), Catalyst Miami, The Miami Foundation. Employers are approved, and new participants/employees must be recruited and screened through City of Miami Opportunity Center for eligibility determination.

Program Goals

- \$10,000 max reimbursement to employer per individual
- 12 weeks, 32 hours per week
- 50 residents (10 per district)

Partner Web links:

[Summer Jobs Connect](#)

[Opportunity Center](#)

[Catalyst Miami](#)

[The Miami Foundation](#)

Performance Report

Project funds are obligated. The project is pending initiation; updates will be provided in future reports.

Project 25:	Project <u>45-A2-10-0002</u> : Workforce Navigators Readiness Program (R-21-0352)
Funding Amount:	\$150,000
Project Expenditure Category:	2.10 - Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview

The Workforce Navigators Readiness Program is a collaboration between the City of Miami Department of Human Services and Summer Jobs Connect program.

This program aims to assist underemployed City residents and expedite the hiring process for hard-to-fill positions within specific partner organizations. The City's Opportunity Center directly sources and screens candidates to fulfill the open job orders generated by respective partners.

Partners include City of Miami DHS (Opportunity Center), Catalyst Miami, Miami Dade College, Miami Dade County Public Schools, The Miami Foundation.

Program Goals

- Each partnership program receives \$30,000 (employing 5-10 Navigators, up to 20 hours per week)
- In total, there are two programs employing 50 residents

Partner Web links:

[Opportunity Center](#)

[Catalyst Miami](#)

[Miami Dade College](#)

[Miami Dade Public Schools](#)

[The Miami Foundation](#)

Performance Report

Workforce Navigators assist underemployed City residents and accelerate the hiring process for hard-to-fill positions with specific partners. The City's Opportunity Center provides direct sourcing and candidate screening to fulfill the open job orders generated by respective partners. Currently,

Navigators are reviewing job opportunities, learning various job seeker platforms, and engaging potential job seekers.

There are four Workforce Navigators working with job seekers throughout the City of Miami. They are engaging those job seekers to see 'where they are at' and connecting them with positions. They are also working on connecting them to staff to work on resumes and other workforce needs. They have also supported hiring and community events thus far.

Project 26:	Project <u>45-A2-30-0003</u> : Small Business Navigators (R-21-0352)
Funding Amount:	\$200,000
Project Expenditure Category:	2.30 - Negative Economic Impacts: Assistance to Small Businesses: Technical Assistance, Counseling, or Business Planning

Project Overview

The COVID-19 pandemic has exacerbated the digital divide that was already present in the small business market, forcing companies to accelerate their digitalization. For digitally progressive small businesses, it is about building resiliency, while for those lagging and unaware of solutions, digitalization has become the answer to business continuity. The purpose is to create Small Business Navigators to assist with technology implementation, digital literacy, social media, sales, accounting, and capital and credit resources, as well as COVID-19 resources.

Small Business Navigators will reach out to small businesses in all five districts in the City of Miami affected by COVID-19 and help them recover from the pandemic's economic impact. To do so, the organization will collaborate with government agencies, community organizations, faith-based groups, and other trusted voices in our neighborhoods. Small Business Navigators will work alongside the City of Miami, promoting its "Buy Miami Business" website by referring specific businesses and encouraging small businesses to register on the platform. They will also guide clients through the application process for the City of Miami's Business Assistance Grant, Small Business Administration (SBA) loans, Florida Disaster Bridge Loans, COVID-19 Economic Injury Disaster Loans, Miami-Dade County Forgivable Loans, Miami Dade County RISE Program, and other local relief programs.

This project ensure that the Small Business Navigators will be the conduit to all relevant resources, including but not limited to:

- Prospera
- ACCION USA for micro loans
- City of Miami Small Business Center
- Partners for self-employment
- Other Community Development Financial Institutions (CDFI)
- Small Business Administration resources (SBA) Lenders
- CAMACOL

-
- Allapattah Community Development Corporation

Work Plan

Small Business Navigators will collaborate with each business owner to create a personalized action plan designed to meet them where they are. This plan will determine which areas of their business require immediate support, such as accounting practices, legal structure, digital literacy, credit, capital. The order of priority will be established. The Entrepreneurial Development Plan (EDP) will set a timeline for achieving goals, track accomplishments, and guide business owners through various services.

Program services include:

- **Business Seminars:** Offering ongoing business training in various areas of interest to help clients start and operate their businesses more effectively in a post pandemic business environment.
- **Business Consulting:** Connecting business clients to ongoing, in-culture, in-language and personalized consulting provided by consultants and a network of vetted local providers. These providers include lawyers, accountants, graphic designers, and business consultants. The goal is to meet the individual needs of each client on their journey toward achieving key performance indicators (KPIs).
- **Access to Capital:** Providing clients with guidance to access the capital needed to start, sustain, or expand their business.
- **Business Grants:** City of Miami's Small Business Center and Prospera's Business Grant program offer professional assistance to small business owners.

Resource weblinks:

[Prospera](#)

[ACCION](#)

[Small Business Administration](#)

[CAMACOL](#)

[Allapattah Community Development](#)

Performance Report

Small Business Navigators have begun reaching out to small businesses in all five districts in the City of Miami impacted by COVID-19 to help them recover from the economic injury caused by the pandemic. Small Business Navigators are working alongside the City of Miami to promote the Buy Miami Business website by referring and encouraging small business to register on the platform. They are learning how to guide clients through the application process for the City of Miami's Business Assistance Grant, Small Business Administration (SBA) loans, Florida Disaster Bridge Loans, COVID-19 Economic Injury Disaster Loans, Miami-Dade County Forgivable Loans, Miami-Dade County RISE Program, and other local relief programs.

Project 27:	Project 91-A2-11-80748: Childcare Connect (R-21-0352/R-22-0017/R-22-0288)
Funding Amount:	\$500,000
Project Expenditure Category:	2.11 - Negative Economic Impacts: Assistance to Households: Healthy Childhood Environments: Child Care

Project Overview

The City of Miami’s Department of Human Services, through a Federal Community Development Block Grant (CDBG), provided tuition-free childcare to eligible local families at the City’s three Child Learning Centers. These centers offer developmental, educational, and recreational services to children from infancy to age five through a robust curriculum approved by the Early Learning Coalition and the Florida Office of Early Learning. The program aimed to provide much-needed assistance to local families facing financial difficulties amidst the ongoing COVID-19 pandemic. However, the CDBG funding concluded on September 30, 2021, and the City was no longer able to provide this essential service.

Fortunately, new ARPA funding allowed for the continuation of high-quality childcare services, effective October 1, 2021. Eligible families enrolled their child in one of the City’s three Child Learning Centers and received tuition-free childcare. The program was advertised by the City of Miami and the Department of Human Services across all social media platforms. Additionally, the Department of Human Services collaborated with organizations that primarily serve families with infants in the City of Miami to further promote the program. Flyers and posters were distributed city-wide.

The City of Miami’s three Child Learning Centers offer a learning environment conducive to developing children’s personal and intellectual strengths. These centers also provide infrastructure for families and children, including various assessments and pathways to resources. All centers operate year-round program, with 11 holiday closure dates, and accept children from 6 weeks to 5 years of age. The Centers are open Monday-Friday, 7:00 a.m.–6:00 p.m. at the following locations.

1. Eaton Park Child Learning Center - 490 N. E. 61 Street
2. Lemon City Child Learning Center - 27 N. E. 58 Street
3. Moore Park Child Learning Center - 765 N. W. 36 Street

Enrollments are contingent upon the number of staff members available per center, as the Department of Children and Families maintains that licensed childcare providers must adhere to student-to-teacher ratios. To support this, the Department of Human Services has conducted a salary study resulting in increased wages for current childcare staffing vacancies.

[Child Learning Centers \(Daycare\)](#)

Performance Report

- Program activities ended at the end of Fiscal Year 2022. The program’s actual funding totaled \$494,687.73.

- The number of children served by childcare and early learning services averaged 73 children receiving childcare services monthly for one fiscal year.

Project 28:	Project <u>45-A2-37-0004</u> : MIAMICONNECT (R-21-0352/R-22-0288)
Funding Amount:	\$500,000
Project Expenditure Category:	2.37 - Negative Economic Impacts: Other: Economic Impact Assistance: Other

Project Overview

The Department of Human Services Opportunity Center began providing transportation options a month before the launch (in February 2023) because many job seekers were expressing the need for help with transportation options. Equitable transportation can help connect people to jobs, resources, and services, improving access to opportunities. MIAMICONNECT ensures that funds are allocated to cover the cost of rideshare transportation for commuting to work and childcare for dependents. Wraparound services are typically family-centric and provided to address a family's needs.

During the COVID-19 pandemic, access to reliable and affordable transportation became more important than ever. Many essential workers depended on public transportation to commute to jobs that provided critical services, such as healthcare. However, not everyone had equal access to affordable transportation. Black, Indigenous, and People of Color (BIPOC); individuals with disabilities; the elderly; and those with irregular work schedules often encountered significant barriers when trying to find safe and affordable transportation options for work, and this was an issue that existed long before the pandemic began.

Program contracts and services were procured in compliance with Federal Procurement.

Performance Report

Human Services continues to offer transportation options to job seekers and recently hired residents. The Department tracks the districts where the residents live in to identify where the greatest needs are. Human Services collaborate both internally and externally to engage with job programs and residents facing transportation hurdles. For instance, the Opportunity Center continues to provide transportation options for job seekers and residents navigating workforce transportation challenges. Additionally, Human Services collaborates with the City of Miami Summer Jobs Connect Program to provide transportation for youth who will be employed at the City of Miami.

- Number of households served (by program if you are delivering multiple separate household assistance programs): 411.
- In March 2023, the MiamiConnect program provided 69 Lyft passes (with denominations of \$25 and \$50) and 45 bus passes (weekly bus passes).
- In May 2023, 39 Lyft Rides were provided.

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- In April 2023, the MiamiConnect program distributed 52 Lyft passes (with a \$50 denominations) and 45 bus passes (weekly bus passes).
 - In June 2023, the program provided 161 rides and 60 buses, with an average cost per ride of \$13.21.
 - In July 2023, the program provided 96 rides, with an average cost per ride of \$15.54. Additionally, the program purchased 95 monthly bus passes and 60 weekly bus passes.
 - In August 2023, the program provided 115 rides, with an average cost of \$16.49. At this point, 565 participants have been engaged, 127 job seekers entered the job platform, 80 businesses were engaged, 148 job orders have been created, 200 job openings were created, and 93 job seekers were placed in employment, earning an average wage of \$18.47 per hour.
 - In October 2023, the Opportunity Center hosted two hiring events, engaged 625 residents, and placed 34 residents into employment.
 - In November 2023, the Opportunity Center hosted/attended two hiring events, engaged 900 residents, and placed 8 residents into employment.
 - In December 2023, the Opportunity Center engaged 250 residents and placed 36 residents into employment. Additionally, 100 bus passes were purchased for January 2024.
 - In January 2024, the Opportunity Center engaged 250 residents at a large-scale hiring event.
 - In February 2024, the Opportunity Center attended five community events, engaging 100 entrepreneurs and small business owners.
 - In March 2024, the Opportunity Center attended seven community events, engaging 300 residents/job seekers and ensuring participants had transportation available to and from interviews.
 - In April and May 2024, the Opportunity Center attended several community events and ensured participants had transportation available to and from interviews. An Uber QR code was created to allow rides to and from hiring events. The department worked with the Outshine Film Festival to offer rides to and from the venue for hired staff and volunteers.
 - In June 2024, the City of Miami Summer Jobs Connect Program commenced. This summer program will employ youths ages 16-19 during the summer. 200 youths will be working closely with the Opportunity Center to get workforce ready. Bus passes and transportation were provided to those who required assistance.

Project 29: Project [40-B223521](#): Parks Public Wi-Fi Installation Phase 0 (R-21-0352)
Funding Amount: \$1,000,000

Project Expenditure Category: 5.21 – Infrastructure: Broadband: Broadband: Other projects

Project Overview

The project aims to establish public Wi-Fi services at 15 pilot parks, providing no-cost internet access to low-income consumers residing near each of the parks. The Wi-Fi service is provided by Acordis as a turnkey solution. The Wi-Fi network is a standalone Cisco-Meraki system that is not connected to the City network.

Acordis will completely manage and maintain the service, including trend analysis for system optimization. The City will have access to the Acordis Management Portal to monitor performance as needed. The project is designed to provide 200/20 Mbps download/upload with bursts up to 300/30 Mbps download/upload, exceeding the symmetrical 100/20 Mbps download/ upload requirement within each of the 15 parks. The project was procured through cooperative procurement following federal regulations and best practices.

Performance Report

On June 26, 2023, the Cisco hardware and equipment for the Wi-Fi for 15 pilot parks were delivered to the City’s vendor partner, Acordis, Inc. Acordis has initiated pre-configuration efforts, and installation/implementation at the designated park locations commenced soon after. Thus far, eight parks have hardware equipment and installation, with download and upload speeds surpassing the ARPA requirement.

Parks with new/ upgraded Internet Connection:

1. Shenandoah Park
2. Kirk Munroe Tennis Center
3. Elizabeth Virrick Park
4. Coral Gate Park
5. Antonio Maceo Park
6. African Square Park
7. Domino Park / Maximo Gomez Park
8. Henderson Park

Project 30:	Project 40-B243519 : Parks Public Wi-Fi Installation – Phase 1 (R-21-0352)
Funding Amount:	\$1,500,000
Project Expenditure Category:	5.21 – Infrastructure: Broadband: Broadband: Other projects

Project Overview

This project represents the second phase of the Parks Public Wi-Fi Installation initiative. This phase aims to provide no-cost internet access to low-income individuals living near the 31 additional parks. Acordis will supply the Wi-Fi service as a turnkey solution. The network, a standalone Cisco-Meraki system, will operate independently of the City network.

Acordis is responsible for the complete management and maintenance of the service, which includes trend analysis for system optimization. The City will have access to the Acordis Management Portal to monitor performance as necessary. The project is designed to provide 200/20 Mbps download/upload with bursts up to 300/30 Mbps download/upload; therefore, it will exceed the symmetrical 100/20 Mbps download/ upload requirement within each of the 15 parks.

The project was secured through cooperative procurement, adhering to federal regulations and best practices.

Performance Report

The project is pending initiation, and the reappropriation of ARPA funds from the Smart Infrastructure Delivery Team and the Targeted Community Project (3-5 Designated Priority Areas) is underway. Updates will be provided in future reports.

Project 31:	Project <u>91-A2-15-80807</u> : Centennial Management - Stadium Towers (R-22-0420/R-22-0456)
Funding Amount:	\$1,800,000
Project Expenditure Category:	2.15 – Negative Economic Impacts: Assistance to Households: Long-term Housing Security: Affordable Housing

Project Overview

The Stadium Towers project aims to provide new affordable housing for low- to moderate-income families. The project will offer at least 60 City of Miami-assisted residential rental units to eligible residents in District 1. To qualify, residents' incomes must be at or below 70% of the area median income (AMI) for a period of 30 years, starting from the date all certificates of occupancy are issued and all units are leased. Due to increased construction costs and interest rates since the project's inception in 2020, Centennial Management has requested \$1,800,000 in ARPA funding to complete the project.

Furthermore, the project meets the core requirements of the SLFRF Affordable Housing option 1, aligning with the HOME Investment Partnerships Program (HOME) and the Low-Income Housing Tax Credit (LIHTC) federal housing programs.

[Company website](#)

Performance Report

The project is approximately 92% complete. The electrical, plumbing, mechanical, and fire safety work is finished. The construction of the site is ongoing, with the building work being completed. The FPL facilities have been completed as well. Marketing for the facilities and lease-up is in progress. The project remains on track, with a draw request anticipated. Construction and lease-up are expected to be completed by September 2024.



Figure 9 Stadium Towers residential building approximately 92% complete.

Project 32:	Project <u>40-B233513</u> : Grapeland Heights Park & Baseball Complex (R-23-0097/*R-22-0293)
Funding Amount:	\$500,000
Project Expenditure Category:	2.22 – Negative Economic Impacts: Assistance to Households: Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview

The City of Miami Parks and Recreation Department will renovate the baseball field complex and amenities at Grapeland Heights Park, located at 1550 NW 37 Ave., Miami, FL 33125, covering approximately 283,500 sq ft. The renovation aims to upgrade the complex for year-round use, creating a safe environment for youth to participate in competitive sports, build teamwork and leadership skills, and foster healthy lifestyles. ARPA (SLFRF) funds totaling \$500,000 have been allocated for construction, materials, and labor, contingent upon meeting federal requirements. Renovations will include, but are not limited to, resurfacing four fields with clay and sod, painting eight dugouts, applying interior and exterior paint to the tower, installing turf in four baseball cages,

replacing twelve windscreens, and adding vinyl fencing mesh. The ballpark serves approximately 400 youths, ages 4 to 14, daily.

Performance Report

The funds have been obligated, and the project has been divided into two phases; Phase One will utilize the ARPA funds. Currently, the project is in the bidding process.

Project 33:	Project <u>40-B233516</u> : Juan Pablo Duarte Park (R-23-0097/*R-22-0293)
Funding Amount:	\$250,000
Project Expenditure Category:	2.22 – Negative Economic Impacts: Assistance to Households: Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview

Juan Pablo Duarte Park, located at 1776 NW 28th Street, Miami 33142, is at the heart of Allapattah. The City of Miami Department of Parks and Recreation is installing a Samsung Hanwha Wisenet NVR surveillance system, featuring both indoor and outdoor cameras. The NVR will be housed in the network room of the recreation building. One indoor camera will be installed inside the building, while several outdoor cameras, including a multidirectional camera overseeing the parking lot, will be positioned outside. Fiber optic cables will connect these outdoor cameras, running from the recreation building to external lighting poles. The project also includes underground directional boring to install conduits for fiber optics and electrical Commscope cables to the light pole locations.

Given that the surrounding area’s overall crime grade is an F, with a crime occurring every hour and 24 minutes on average (as reported by CrimeGrade.org), this initiative strives to create a secure space for the community.

Performance Report

The funds have been obligated; the project is undergoing initiation. Updates will be provided in future reports.

Project 34:	Project <u>40-A2-10-0003</u> : Camacol Latin Chamber of Commerce (R-22-0455/*R-22-0293/R-23-0118)
Funding Amount:	\$500,000
Project Expenditure Category:	2.10 – Negative Economic Impacts: Assistance to Households: Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview

The project involves providing funding to the Latin Chamber of Commerce (CAMACOL), which offers programs aimed at developing employment opportunities for minorities and disenfranchised individuals in the technology and digital media sectors. The organization conducts training programs for at-risk youth and minorities, among other initiatives, to cultivate the skills necessary for securing employment in these industries within the city's minority community. CAMACOL plans to collaborate with both public and private sector partners to implement these programs. There is a pressing need to reach out to a specific segment of the community that remains underserved or has been adversely affected by the post-pandemic business environment, whether due to a lack of technological knowledge or an aversion to the ever-changing methods of conducting business and obtaining employment. Given CAMACOL's successful track record, the organization is well-positioned to ensure that the needs of minorities and disenfranchised communities are met.

[Latin Chamber of Commerce \(CAMACOL\)](#)

Performance Report

CAMACOL has reported the following objectives and achievements as of June 2024: the establishment of strong connections with the public and private sectors to provide access to technology, digital media, trade, and logistics services for the minority community in Miami. The initiatives include the implementation of training programs for at-risk youth and minorities to develop the necessary skills for employment in the respective sectors. The program has collaborated with partners for implementation and has taken corrective measures to address concerns in Miami.

Achievements include:

- **Paramount Film Collaboration:** Local studio Team Legend was selected to produce animation for "Henry Danger: The Movie," including hiring and training a junior animator.
- **Recruitment Workshop:** Held at MAGIC on March 15th, promoting to local animators and MAGIC students.
- **International Partnership:** Participated in a virtual event with London producers, aiming to expand partnerships with UK studios.
- **Animator Workshops:** Hosted live workshops at MDC MAGIC Campus, increasing interest and traffic to Creatives Miami.
- **Training Bootcamp:** Conducted the first official animator training bootcamp for Team Legend trainees, with ongoing support from MAGIC.
- **Animation Studio Recruitment Efforts** - Various animation studios and individuals were contacted, including Blue-Zoo, Lupus Films, and Beach Plum Media. Initial inquiries and follow-up emails were sent to set up Zoom meetings and discuss potential collaborations.

- **Proposals and Follow-ups:** Some studios, like Lupus Films, showed interest and planned to send proposals. Follow-up emails were sent to ensure continued communication.
- **Initial Inquiries:** Numerous studios, such as Anthem Studios, Bad Studio, and Mainframe Studios, received initial inquiries to gauge interest in collaboration.
- **Technology Cohort Graduation:** The first cohort of the Young Entrepreneur in Tech Training program graduated on February 6, with 14 City of Miami residents.
 - **Recruitment:** Efforts to recruit the next cohort have started.
 - **Program Interest:** A total of 66 City of Miami residents have shown interest in the upcoming training.
- The program targets the unemployed and underemployed City of Miami Residents collaborating with CareerSource and Miami Dade Community College for On-The-Job Training in Digital Media and Technology.
- **Number of Workers enrolled in sectoral job training programs:** 14 in Technology. Digital Media will commence in upcoming quarters.

Project 35:	Project <u>40-A2-37-0005</u> : Allapattah Community Action (R-23-0168)
Funding Amount:	\$203,500
Project Expenditure Category:	2.37 – Negative Economic Impacts: Other: Economic Impact Assistance: Other

Project Overview

Allapattah Community Action, Inc.'s Congregate Meals Program serves very low- to low-income elderly individuals over 60 years of age with hot meals in a congregate setting. It provides access to essential services designed to help them maintain a healthy and independent lifestyle. The program also offers meals to homebound elderly individuals with limitations who cannot attend the center. The majority of the program's participants are Hispanic and may not have a command of the English language or the knowledge to complete the basic governmental forms required to access essential resources.

Allapattah Community Action will provide meals and supportive social, recreational, and educational services throughout the year. Additionally, the agency will offer information and referral services, screening and assessments utilizing DOEA tools, recreation, transportation, immigration assistance, education, nutrition services, planned wellness activities, and bulk food for participants' homes/residences. Currently, the organization operates with two old vans that require extensive mechanical repairs, posing risks to staff and client safety. To continue achieving this goal, the program is seeking funding to purchase two new vans to transport clients to and from the center and for other errands as needed. The funding will also help offset the increased cost of meals, which have risen by \$0.50 per meal.

[Organization website](#)

Performance Report

The organization continues to serve the elderly and engage the community through events. The two vans have been purchased with ARPA funds, and the two old vans will no longer be in use. The leftover ARPA funds will be used to purchase additional meals for the elderly. The number of households served is 2,079.



Figure 10 New vans were purchased for the transport of clients to and from the center.



Figure 11 Allapattah Community Action provides meals, recreational and educational services

Project 36:	Project 91-A2-15-80781: Land Acquisition - Casa Valentina (R-21-0427 / R-22-0209)
Funding Amount:	\$2,000,000

Project Expenditure Category: 2.15 – Negative Economic Impacts: Assistance to Households: Long-term Housing Security: Affordable Housing

Project Overview

Casa Valentina was established in 2006 by a group of concerned women who aimed to address the immense challenges faced by young women considered ‘at-risk’ or who ‘age out’ of foster care at 18 years old without being adopted or reunited with their families. Casa Valentina’s mission is to provide safe and affordable housing, life skills, and continued support to at-risk and former foster care youth, enabling them to achieve and maintain self-sufficiency. Eligible residents must have an annual income equal to or less than 80% of the Area Median Income (AMI). In the area, 734 families live below the poverty line. This project is mixed-use, with the overall goal of implementing an educational program for former foster youth; the building will house these young individuals. The program targets youth between the ages of 18 and 24, offering wraparound services such as education, health services, and job training.

The two million dollars will be used for the acquisition of one or more parcels to construct new affordable housing, which will include City-assisted residential rental units in District 2 for Casa Valentina.

[Organization website](#)

Performance Report

Due to the continuous decrease in available affordable housing in the City of Miami over the last few years, the City of Miami has provided ARPA funding to Casa Valentina, Inc., for the acquisition of properties located at 3121 Mundy St. and 3173 Mundy St. These properties will be used for the future development of an affordable rental project for low-income families at or below 80% of the Area Median Income (AMI).

The project has spent \$1,056,833.03 on obtaining the parcels. However, Casa Valentina will not be able to complete the project. The remaining funds from the award will be distributed to a new developer for the construction of affordable housing. A minimum of eight units will be constructed on the two parcels. Updates will be provided in future reports.

- Number of affordable housing units to be preserved or developed: 8

Project 37:	Project <u>40-A2-34-0004</u> : American Museum of The Cuban Diaspora (R-23-0114)
Funding Amount:	\$175,000
Project Expenditure Category:	2.34 – Negative Economic Impacts: Assistance to Non-Profits: Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview

The American Museum of the Cuban Diaspora (AMCD) is a culturally specific museum of memory, dedicated to showcasing and documenting the history, culture, and contributions of the Cuban exile community through exhibitions and programming in the arts and humanities. AMCD received financial assistance to compensate for revenue losses suffered during the temporary shutdown of the museum due to the COVID-19 pandemic (March 18, 2020–March 23, 2021). The objective is to complete its permanent exhibition on Cuban American history and promote it through tour operators, guides, and advertisements. Specifically, the immigration section of the exhibit will discuss the different waves of Cuban immigration to the United States since 1959, including the story of Miami's Freedom Tower. Additionally, there will be a section highlighting the contributions of Cuban Americans across various fields in the United States.

The funding received from ARPA will enable AMCD to continue sharing the history and culture of Miami's Cuban American community with both residents and tourists. The program strives to attract 50,000 visitors within the first twelve months after the exhibit's opening date.

[American Museum of the Cuban Diaspora](#)

Performance Report

The American Museum of the Cuban Diaspora showcases the works of the Cuban Diaspora's greatest artists, thinkers, and creators through live theater, performing arts, and rotating exhibits. The museum aims to reflect the story of an immigrant community that succeeded in America, showing gratitude towards their adopted country and belief in the American Dream. The project continues as planned with concept work performed on various parts of the exhibit. The current exhibit showcases Fernando Prieto's work, which explores the human struggle for freedom and peace, urging viewers to seek a peaceful and peaceful world through emotive and provocative visual representations.



Figure 12 Current Exhibit at The American Museum of the Cuban Diaspora - Liberty, Hunger, and Desperation - Fernando Prieto

Project 38: Project [40-A2-34-0002](#): Presidio Politico Historico Cubano - Casa del Preso (R-22-0285 / R-23-0028)

Funding Amount: \$100,000

Project Expenditure Category: 2.34 – Negative Economic Impacts: Assistance to Non-Profits: Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview

The project involves providing funding and assistance to the “Casa del Preso” (Cuban Historical Political Prison) museum, operated by the Presidio Politico Historico Cubano (PPHC) organization. This museum is dedicated to assisting political prisoners from Cuba who now reside in Miami, as

well as those incarcerated on the island overseas over the past 40 years. Unfortunately, due to the pandemic, the nonprofit was unable to hold meetings, host public functions, or raise funds for necessary museum repairs. As a result, the museum’s conditions deteriorated during its closure due to COVID-19, and now it requires renovation to improve its overall state. The ARPA funds are intended to support the nonprofit in upgrading the museum’s infrastructure.

[Presidio Politico Historico Cubano](#)

Performance Report

Currently, the proposed museum improvements for year one have been completed. The window and door replacements, roofing repairs, and installation of a new AC unit are finished. Overall, the project is approximately 75% complete. In the coming year, additional museum improvements will be implemented, including electrical repairs and a new aluminum fence installation.

Project 39:	Project 40-B193515 : Riverside Park Renovations and Enhancements (R-23-0508)
Funding Amount:	\$400,000
Project Expenditure Category:	2.22 – Negative Economic Impacts: Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview

Riverside Park is one of the most popular parks in Miami, Florida. The park is located on the north side of downtown Miami, just east of Interstate 95. Riverside Park covers an area of approximately 50 acres and is one of the largest parks in the county. The City of Miami’s Riverside Park will be undergoing renovations and enhancements. The renovations and enhancements will include the following work in the design and construction phase:

- Removal of the existing natural turf/clay field and installation of a new sub-grade base, drainage, and artificial turf field. The field will be filled, regraded, and connected to a rainwater collection and drainage system.
- New concrete retaining curbs or walkways will be placed at the perimeter of the new geotextile turf.
- Replacement of the existing sports field fixtures with new LED fixtures. The six existing precast concrete poles will be used for the light fixtures. Existing security lighting and cameras on the poles are to remain.
- Replacement of fencing at the perimeter of the existing field where required for proposed use.
- Replacement of the entrance gate at 8th Avenue.

ARPA funds will aid in covering construction costs for the synthetic turf field, as well as the additional park renovations and enhancements.

Performance Report

Funds are obligated. The project was procured via Sourcewell, and the bidding phase is complete. Harbour Construction has been awarded the construction phase of the project. Updates will be provided in future reports.

Project 40:	Project <u>40-B50421</u> : Miami Golden Pines Neighborhood Improvements - 40-B50421 (R-21-0240/R-22-0130)
Funding Amount:	\$1,250,000
Project Expenditure Category:	5.6 – Infrastructure: Water and Sewer: Clean Water: Stormwater

Project Overview

The Golden Pines Neighborhood currently experiences flooding and localized ponding issues, which pose a risk of damaging residential properties. With the use of ARPA funding, the City of Miami is increasing drainage capacity along SW 25th Street between SW 32nd Ave. and SW 27th Ave. to significantly reduce and potentially eliminate the flooding and ponding issues. This improvement will also help mitigate potential health issues associated with standing water. Additionally, the City of Miami is reconstructing roadways with new drainage systems, relocating utilities and a water main pipe, and reconstructing sidewalks and swales in the Golden Pines neighborhood.

Performance Report

Project is in the final completion phase. Roadway and drainage components are completed. The final walkthrough of the project is scheduled for completion by the end of July.



Figure 13 - Finished road along SW 25th Street

Project 41: Project 40-B50414: Miami Golden Pines Neighborhood Improvements - 40-B50414 (R-21-0240 / R-22-0130)
Funding Amount: \$1,250,000
Project Expenditure Category: 5.6 – Infrastructure: Water and Sewer: Clean Water: Stormwater

Project Overview

The Golden Pines Neighborhood currently experiences flooding and localized ponding issues, posing a risk of damage to residential properties. With the use of ARPA funding, the City of Miami is working to increase the drainage capacity along SW 24 Terrace between SW 32nd Ave. and SW 27th Ave., to significantly reduce and potentially eliminate these issues, while also mitigating potential health risks associated with standing water. Additionally, the City of Miami is reconstructing roadways with new drainage systems to collect runoff, relocating utilities, relocating a water main pipe, and reconstructing sidewalks and swales in the Golden Pines neighborhood.

Performance Report

Project is in the final completion phase. Roadway and drainage components are completed. The final walkthrough of the project is scheduled for completion by the end of July.



Figure 14 Finished road along SW 24 Terrace

Project 42: Project 40-B203515: Badia Center Facility & Flagami Park Renovation (R-21-0453/R-22-0399)
Funding Amount: \$2,470,000

Project Expenditure Category: 2.23 – Negative Economic Impacts: Assistance to Households: Strong Healthy Communities: Demolition and Rehabilitation of Properties

Project Overview

The project involves the demolition and renovation of a senior center, which is expected to serve 250 seniors with an on-site nurse. The mixed-use facility will also function as a venue for future events, aiming to promote family and neighborhood engagement. The project scope includes park restoration, milling and resurfacing of the parking area, construction of classrooms and exercise rooms, enlargement of the dining room, and other ancillary areas. The construction activities will provide an economic stimulus by creating short- and long-term jobs in construction and trades, as well as staff for the Senior Center and other park facilities. The ARPA (SLFRF) funds, totaling \$2,470,000, will be applied to various sub-activities, including design costs, permit costs, construction costs, project management costs, and construction management costs.

[Badia Senior Center at Flagami Park](#)

Performance Report

The project is in progress. Currently, the building has been stripped of the walls, ground, and existing wall studs. Variations to the drawings (Field) had to be made to reflect the complete scope. Excavation for the new footings began. Excavation for the new utility trench started, along with the layout for the electrical and plumbing work. The removal of the asphalt in the existing parking area was partially completed

Project 43:	Project 40-B183505 : West End Park Pool Enhancement (R-21-0453/R-22-0399)
Funding Amount:	\$8,830,000
Project Expenditure Category:	2.22 – Negative Economic Impacts: Assistance to Households: Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview

The project addresses the community’s public health needs by providing a safe space to congregate and exercise. This park enhancement project includes constructing a new pool with handicap access, a walking trail, tennis courts, basketball courts, and a children's splash pad, all of which provide a boost to family activity. Additionally, the project will help the community overcome technology limitations by providing public Wi-Fi access. Construction activities will provide an economic boost by creating short and long-term jobs in construction and trades, as well as staff for pools and other park facilities.

Performance Report

The construction phase has commenced. Updates will be provided in future reports

Project 44: Project 40-B203518: Shenandoah Mini Park Right of Way Improvements (R-21-0453)
Funding Amount: \$500,000
Project Expenditure Category: 5.6 – Infrastructure: Water and Sewer: Clean Water: Stormwater

Project Overview

The project aims to improve the right of way by reconstructing the roadway, implementing swales, enhancing drainage systems, installing curbs and gutters, and adding pavement markings, striping, signage, constructing ADA ramps, and providing landscape services. These improvements will address the flooding issues within the right of way. Additionally, the construction activities will create both short-term and long-term job opportunities, thus stimulating the economy.

For the construction phase of the project, \$500,000 of the ARPA (SLFRF) funds have been allocated. The funds will be used for the following sub-activities: construction costs, project management costs, and construction management.

Performance Report

The project is currently in the final stages pending administrative closeout.



Figure 15 Completed Roadway with pavement markings and curb and gutter.



Figure 16 Finished asphalt with drainage work pictured on the left. Landscaping improvements pictured on the right.



Figure 17 Completed crosswalk with ADA ramps and pavement markings.

Project 45:	Project <u>40-A2-23-0001</u> : Bakehouse Art Complex (R-22-0171)
Funding Amount:	\$2,000,000
Project Expenditure Category:	2.34 – Negative Economic Impacts: Assistance to Non-Profits: Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview

The Bakehouse Art Complex is a crucial resource for artists in Miami’s urban core. It provides affordable spaces for artists to create, live, and connect with each other and the community.

However, the organization has faced challenges in fundraising due to the COVID-19 pandemic. Foundations that previously supported the Bakehouse have shifted their priorities, and individual donors have altered their contributions. This has made it difficult for the organization to secure funds for building repairs and ongoing operating support. Fortunately, the Bakehouse Art Complex has received support from the American Rescue Plan grant. This grant will be used to repair and renovate the existing facilities, ensuring that the organization can continue to provide long-term workspace to over 100 artists each year. These repairs are critical for the organization’s ability to serve local artists and the broader community. Without them, the Bakehouse would not be able to continue its important work.

The Bakehouse Art Complex plays a vital role in Miami’s cultural ecosystem, addressing the need for affordable art spaces. The organization’s ongoing success is not only important for its own sustainability but also for the artists it supports and the community. With the help of the American Rescue Plan grant, the Bakehouse can continue to thrive and provide a creative hub for artists in Miami.

[Bakehouse Art Complex](#)

Performance Report

Progress has been made on the scope of work repairs related to the beams and columns, which are expected to be completed soon. However, additional issues with columns and beams have been identified. Budget amendments are being prepared to address critical concerns, clear the 40–50-year recertification, and ensure compliance with ARPA requirements. Additionally, further budget amendments will be needed to proceed with electrical upgrades and roof repairs. The structural and electrical reports have been submitted to the City of Miami and have been approved for permits. As of now, the project is on time and within budget.

Project 46:	Project <u>91-D2-A2-15-80856</u> : Hibiscus-William Rehab (GSP) (R-22-0406)
Funding Amount:	\$2,200,000
Project Expenditure Category:	2.18 – Negative Economic Impacts: Assistance to Households: Housing Support: Other Housing Assistance

Project Overview

The Greater St. Paul A.M.E. Church is seeking \$2,200,000 to construct two buildings, each consisting of two floors. These buildings will house a total of 10 housing units. The funding will be used to rehabilitate an affordable housing development on two parcels. These parcels will contain a total of 10 City-assisted residential units, which will be offered to individuals with an annual income equal to or less than 80% of the area median income. The homes are described as small apartment buildings, and the size of units range from 476-654 sq. ft.

The properties are located at 3472 Hibiscus St, Miami, FL 33133 (“Hibiscus”) and 3574 William Ave., Miami, FL 33133 (“William”).

Performance Report

Project contract is in progress. Updates will be provided in future reports.

Project 47:	Project <u>23-A7-01-0001</u> : Atkins Consulting Services (23-A7-01-0001)
Funding Amount:	\$2,600,000
Project Expenditure Category:	7.1 – Administrative: Administrative Expenses

Project Overview

The City has procured the administrative services of Atkins North America Inc., a program consultant and subject matter expert in ARPA and Grant Management. They will assist with eligibility, management, weekly meetings, monitoring, site visits, community engagement, and reporting for the funds.

Performance Report

The consultants continue to support the City by managing the ARPA program’s reporting and documentation monitoring. Expenditures have been reported quarterly to the Treasury since Q2 2022.

Project 48:	Project <u>23-A6-01-0001</u> : ARPA-Revenue Replacement (R-21-0402)
Funding Amount:	\$14,581,000
Project Expenditure Category:	6.1 – Revenue Replacement: Provision of Government Services

Project Overview

Between fiscal years 2020 and 2021, the City of Miami experienced a significant loss of revenue due to the COVID-19 pandemic. To calculate the actual revenue loss, the City used the U.S. Treasury formula outlined in the Final Rule and Compliance Guidance. According to these calculations, the City had a revenue loss of more than \$69.7 million in 2020 and \$94 million in 2021.

Under the Revenue Replacement allowable use category, the U.S. Treasury allows local governments to spend SLFRF (State and Local Fiscal Recovery Funds) funding on a broad range of general government services. The U.S. Treasury has provided a list of general government services that are presumed to be eligible uses of SLFRF funds. These include:

1. Maintenance or pay-go funding for the building of infrastructure, including roads
2. Modernization of cybersecurity, including hardware, software, and protection of critical infrastructure.
3. Health Services
4. Environmental remediation
5. School or educational services
6. Provision of police, fire, and other public safety services, such as purchasing fire trucks or police vehicles, purchasing other equipment, and covering salaries of public safety personnel.

Based on the revenue loss calculations, the City allocated \$72.7 million for Revenue Replacement to help offset the losses of income due to the COVID-19 pandemic. These funds were distributed among various departments detailed in the following project inventory below.

Performance Report

Unrestricted revenues collected in the general fund finance various programs accounted for in other funds, in accordance with budgetary authorizations. In this case, they were distributed among the Police Department, Fire Department, the Solid Waste anti-litter program, Parks, and a combination of various other departments. Allocated funds have been reported in the Q1 2022 Treasury Report and have been fully expended.

Project	Total
REV_1 - ARPA-Revenue Replacement - FY 22 Parks Department Operations	\$1,800,000
REV_1 - ARPA-Revenue Replacement - FY 22 Solid Waste Operation Anti-Litter Program	\$2,146,000
REV_1 - ARPA-Revenue Replacement - FY 22 Capital Transfer - Solid Waste Vehicles	\$164,000
REV_1 - ARPA-Revenue Replacement - FY 22 RPW Operations - Change Memo 1	\$465,000
REV_1 - ARPA-Revenue Replacement - FY 22 RPW Operations - Change Memo 2	\$427,000
REV_1 - ARPA-Revenue Replacement - FY 22 GSA Operations - Change Memo 2	\$464,000
REV_1 - ARPA-Revenue Replacement - FY 22 OCI Operations - Change Memo 2	\$181,000
REV_1 - ARPA-Revenue Replacement - FY 22 General Government Operations - Change Memo 2	\$1,250,000
REV_1 - ARPA-Revenue Replacement - FY 22 Solid Waster Operations - Change Memo 2	\$129,000
REV_1 - ARPA-Revenue Replacement - FY 22 HCD Operations - Change Memo 1	\$165,000
REV_1 - ARPA-Revenue Replacement - FY 22 HCD Operations - Change Memo 2	\$113,000
REV_1 - ARPA-Revenue Replacement - FY 22 Planning & Development Operations - Change Memo 1	\$584,000

Project	Total
REV_1 - ARPA-Revenue Replacement - FY 22 Planning & Development Operations - Change Memo 2	\$576,000
REV_1 - ARPA-Revenue Replacement - FY 22 Fire Department Operations	\$1,000,000
REV_1 - ARPA-Revenue Replacement - FY 22 Fire Department Operations - Change Memo 2	\$306,000
REV_1 - ARPA-Revenue Replacement - FY 22 Police Department Operations	\$1,100,000
REV_1 - ARPA-Revenue Replacement - FY 22 Police Department Operations - Change Memo 2	\$1,107,000
REV_1 - ARPA-Revenue Replacement - FY 22 Other Department Operations - Change Memo 2	\$941,000
REV_1 - ARPA-Revenue Replacement - FY 22 NDA Operations - Change Memo 2	\$13,000
REV_1 - ARPA-Revenue Replacement - FY 22 Venture Miami Operations	\$1,650,000
Grand Total	\$14,581,000

Project 49: Project 23-A6-01-0003: ARPA Revenue Replacement FY 23
(R-23-0174)

Funding Amount: \$46,026,742.84

Project Expenditure Category: 6.1 – Revenue Replacement: Provision of Government Services

Project Overview

Between fiscal years 2020 and 2021, the City of Miami experienced a significant loss of revenue due to the COVID-19 pandemic. To calculate the actual revenue loss, the City used the U.S. Treasury formula outlined in the Final Rule and Compliance Guidance. According to these calculations, the City had a revenue loss of more than \$69.7 million in 2020 and \$94 million in 2021.

Under the Revenue Replacement allowable use category, the U.S. Treasury allows local governments to spend SLFRF (State and Local Fiscal Recovery Funds) funding on a broad range of general government services. The U.S. Treasury has provided a list of general government services that are presumed to be eligible uses of SLFRF funds. These include:

1. Maintenance or pay-go funding for the building of infrastructure, including roads
2. Modernization of cybersecurity, including hardware, software, and protection of critical infrastructure.
3. Health Services
4. Environmental remediation
5. School or educational services
6. Provision of police, fire, and other public safety services, such as purchasing fire trucks or police vehicles, purchasing other equipment, and covering salaries of public safety personnel.

Based on the revenue loss calculations, the City allocated \$72.7 million for Revenue Replacement to help offset the losses of income due to the COVID-19 pandemic. These funds were distributed among various departments detailed in the following project inventory below.

Performance Report

As part of the \$72,740,732.84 allocated to revenue replacement in R-23-0174, \$46,026,742.84 of the funds expended from the unrestricted General funds are being credited to the Special Revenue fund to finance Fire and Police Department Payroll in accordance with budgetary authorizations, and to properly identify/ track APRA eligible expenditures pursuant to U.S. Treasury Final Rule 31 CFR Part 35 Subpart A, §35.6 (d). This allocation was reflected in the Q2 2023 Treasury Report and has been fully expended.

Project	Total
REV_3 - ARPA Revenue Replacement - FY 23 Midyear Adjustment - Police Department Operations - Salaries & Wages	\$34,026,931.13
REV_3 - ARPA Revenue Replacement - FY 23 Midyear Adjustment - Police Department Operations - FICA Taxes	\$493,376.00
REV_3 - ARPA Revenue Replacement - FY 23 Midyear Adjustment - Fire Department Operations - Salaries & Wages	\$11,341,977.04
REV_3 - ARPA Revenue Replacement - FY 23 Midyear Adjustment - Fire Department Operations - FICA Taxes	\$164,458.67
Grand Total	\$46,026,742.84

Project 50: Project 23-A6-01-0002: ARPA Revenue Replacement FY 23 - EOY (R-22-0371)
Funding Amount: \$7,783,000
Project Expenditure Category: 6.1 – Revenue Replacement: Provision of Government Services

Project Overview

Between fiscal years 2020 and 2021, the City of Miami experienced a significant loss of revenue due to the COVID-19 pandemic. To calculate the actual revenue loss, the City used the U.S. Treasury formula outlined in the Final Rule and Compliance Guidance. According to these calculations, the City had a revenue loss of more than \$69.7 million in 2020 and \$94 million in 2021.

Under the Revenue Replacement allowable use category, the U.S. Treasury allows local governments to spend SLFRF (State and Local Fiscal Recovery Funds) funding on a broad range of general government services. The U.S. Treasury has provided a list of general government services that are presumed to be eligible uses of SLFRF funds. These include:

1. Maintenance or pay-go funding for the building of infrastructure, including roads
2. Modernization of cybersecurity, including hardware, software, and protection of critical infrastructure.
3. Health Services
4. Environmental remediation
5. School or educational services
6. Provision of police, fire, and other public safety services, such as purchasing fire trucks or police vehicles, purchasing other equipment, and covering salaries of public safety personnel.

Based on the revenue loss calculations, the City allocated \$72.7 million for Revenue Replacement to help offset the losses of income due to the COVID-19 pandemic. These funds were distributed among various departments detailed in the following project inventory below.

Performance Report

As part of the \$72,740,732.84 allocated to revenue replacement in R-23-0174, \$7,783,000.00 of the funds was collected in the general fund to finance Venture Miami, community events, and other operating expenditures in accordance with budgetary authorizations. Venture Miami is an office within the City of Miami focused on improving the City's standard of living through the creation of jobs, support for innovation, increase in wealth, and an overall improvement in the quality of life. This allocation was reflected in the Q3 2023 Treasury Report and is ongoing.

Project	Total
REV_2 -ARPA-Revenue Replacement - FY 23 EOY	\$7,783,000.00

Project 51: Project 15-150009-01: Eco Accessibility Initiative (R-23-0174)
Funding Amount: \$1,350,000
Project Expenditure Category: 6.1 – Revenue Replacement: Provision of Government Services

Project Overview

Between fiscal years 2020 and 2021, the City of Miami experienced a significant loss of revenue due to the COVID-19 pandemic. To calculate the actual revenue loss, the City used the U.S. Treasury formula outlined in the Final Rule and Compliance Guidance. According to these calculations, the City had a revenue loss of more than \$69.7 million in 2020 and \$94 million in 2021.

Under the Revenue Replacement allowable use category, the U.S. Treasury allows local governments to spend SLFRF (State and Local Fiscal Recovery Funds) funding on a broad range of general government services. The U.S. Treasury has provided a list of general government services that are presumed to be eligible uses of SLFRF funds. These include:

1. Maintenance or pay-go funding for the building of infrastructure, including roads
2. Modernization of cybersecurity, including hardware, software, and protection of critical infrastructure.
3. Health Services
4. Environmental remediation
5. School or educational services
6. Provision of police, fire, and other public safety services, such as purchasing fire trucks or police vehicles, purchasing other equipment, and covering salaries of public safety personnel.

Based on the revenue loss calculations, the City allocated \$72.7 million for Revenue Replacement to help offset the losses of income due to the COVID-19 pandemic. These funds were distributed among various departments detailed in the following project inventory below.

Performance Report

As part of the \$72,740,732.84 allocated to revenue replacement in R-23-0174, \$1,350,000 of the funds was collected in the general fund to finance Venture Miami's Economic Development Programs and Grants in accordance with budgetary authorizations. Venture Miami is an office within the City of Miami focused on improving the City's standard of living through the creation of jobs, support for innovation, increase in wealth, and an overall improvement in the quality of life. This allocation was reflected in the Q4 2023 Treasury report. The project is in progress with Venture Miami Economic Development Program and Grant expenses totaling \$1,340,424.00 to date.

Project	Total
Eco Accessibility Initiative	\$1,350,000.00

Project 52:	Project <u>40-B70106A</u> : Gnral Firefighting & EMS Equip (R-23-0174)
Funding Amount:	\$1,500,000
Project Expenditure Category:	6.1 – Revenue Replacement: Provision of Government Services

Project Overview

Between fiscal years 2020 and 2021, the City of Miami experienced a significant loss of revenue due to the COVID-19 pandemic. To calculate the actual revenue loss, the City used the U.S. Treasury formula outlined in the Final Rule and Compliance Guidance. According to these calculations, the City had a revenue loss of more than \$69.7 million in 2020 and \$94 million in 2021.

Under the Revenue Replacement allowable use category, the U.S. Treasury allows local governments to spend SLFRF (State and Local Fiscal Recovery Funds) funding on a broad range of general government services. The U.S. Treasury has provided a list of general government services that are presumed to be eligible uses of SLFRF funds. These include:

1. Maintenance or pay-go funding for the building of infrastructure, including roads
2. Modernization of cybersecurity, including hardware, software, and protection of critical infrastructure.
3. Health Services
4. Environmental remediation
5. School or educational services
6. Provision of police, fire, and other public safety services, such as purchasing fire trucks or police vehicles, purchasing other equipment, and covering salaries of public safety personnel.

Based on the revenue loss calculations, the City allocated \$72.7 million for Revenue Replacement to help offset the losses of income due to the COVID-19 pandemic. These funds were distributed among various departments detailed in the following project inventory below.

Performance Report

As part of the \$72,740,732.84 allocated to revenue replacement in R-23-0174, \$1,500,000 of the funds expended from the unrestricted General funds was transferred to the Fire Department in accordance with budgetary authorizations, and to properly identify/ track APRA eligible expenditures pursuant to U.S. Treasury Final Rule 31 CFR Part 35 Subpart A, §35.6 (d). This allocation was reflected in the Q2 2024 Treasury Report and has been fully expended.

Project	Total
Gnral Firefighting & EMS Equip	\$1,500,000.00

Project 53:	Project <u>40-B223207</u> : Police Fleet Acquisition (R-23-0174)
Funding Amount:	\$1,500,000
Project Expenditure Category:	6.1 – Revenue Replacement: Provision of Government Services

Project Overview

Between fiscal years 2020 and 2021, the City of Miami experienced a significant loss of revenue due to the COVID-19 pandemic. To calculate the actual revenue loss, the City used the U.S. Treasury formula outlined in the Final Rule and Compliance Guidance. According to these calculations, the City had a revenue loss of more than \$69.7 million in 2020 and \$94 million in 2021.

Under the Revenue Replacement allowable use category, the U.S. Treasury allows local governments to spend SLFRF (State and Local Fiscal Recovery Funds) funding on a broad range of general government services. The U.S. Treasury has provided a list of general government services that are presumed to be eligible uses of SLFRF funds. These include:

1. Maintenance or pay-go funding for the building of infrastructure, including roads
2. Modernization of cybersecurity, including hardware, software, and protection of critical infrastructure.
3. Health Services
4. Environmental remediation
5. School or educational services
6. Provision of police, fire, and other public safety services, such as purchasing fire trucks or police vehicles, purchasing other equipment, and covering salaries of public safety personnel.

Based on the revenue loss calculations, the City allocated \$72.7 million for Revenue Replacement to help offset the losses of income due to the COVID-19 pandemic. These funds were distributed among various departments detailed in the following project inventory below.

Performance Report

As part of the \$72,740,732.84 allocated to revenue replacement in R-23-0174, \$1,500,000 of the funds expended from the unrestricted General funds was transferred to the Police Department in accordance with budgetary authorizations, and to properly identify/ track APRA eligible expenditures pursuant to U.S. Treasury Final Rule 31 CFR Part 35 Subpart A, §35.6 (d). This allocation was reflected in the Q2 2024 Treasury Report and has been fully expended.

Project	Total
Police Fleet Acquisition	\$1,500,000.00

Unallocated SLFRF Funds: \$3,916,102.26

Allocation updates will be provided in future reports.

Expenses

Table 6: Expenses by Expenditure Category

Category		Cumulative Expenditures to Date (\$)	Amount Spent Since Last Recovery Plan
1	Expenditure Category: Public Health	\$200,000.00	\$120,313.39
	COVID-19 Mitigation & Prevention		
1.1	COVID-19 Vaccination	\$0	\$0
1.2	COVID-19 Testing	\$0	\$0
1.3	COVID-19 Contact Tracing	\$0	\$0
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Childcare facilities, etc.)	\$0	\$0
1.5	Personal Protective Equipment	\$0	\$0
1.6	Medical Expenses (including Alternative Care Facilities)	\$0	\$0
1.7	Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	\$0	\$0
1.8	COVID-19 Assistance to Small Businesses	\$0	\$0
1.9	COVID-19 Assistance to Non-Profits	\$0	\$0
1.10	COVID-19 Aid to Impacted Industries	\$0	\$0
Community Violence Interventions			
1.11	Community Violence Interventions	\$0	\$0

Category		Cumulative Expenditures to Date (\$)	Amount Spent Since Last Recovery Plan
Behavioral Health			
1.12	Mental Health Services	\$0	\$0
1.13	Substance Use Services	\$0	\$0
Other			
1.14	Other Public Health Services	\$200,000.00	\$120,313.39
2	Expenditure Category: Negative Economic Impacts Assistance to Households	\$10,500,111.17	\$4,577,693.30
2.1	Household Assistance: Food Programs	\$1,223,897.17	\$614,393.62
2.2	Household Assistance: Rent, Mortgage, and Utility Aid	\$536,634.97	\$536,634.97
2.3	Household Assistance: Cash Transfers	\$0	\$0
2.4	Household Assistance: Internet Access Programs	\$0	\$0
2.5	Household Assistance: Paid Sick and Medical Leave	\$0	\$0
2.6	Household Assistance: Health Insurance	\$0	\$0
2.7	Household Assistance: Services for Un/Unbanked	\$0	\$0
2.8	Contributions to UI Trust Funds*	\$0	\$0
2.9	Household Assistance: Survivor's Benefits	\$0	\$0
2.10	Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)	\$3,367,822.96	\$1,717,211.10
2.11	Healthy Childhood Environments: Child Care	\$494,687.73	\$0.00
2.12	Healthy Childhood Environments: Home Visiting	\$0	\$0
2.13	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System	\$0	\$0
2.14	Healthy Childhood Environments: Early Learning	\$0	\$0
2.15	Long-term Housing Security: Affordable Housing	\$1,074,031.08	\$17,198.05
2.16	Long-term Housing Security: Services for Unhoused Persons	\$0	\$0
2.17	Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities	\$0	\$0
2.18	Housing Support: Other Housing Assistance	\$128,062.40	\$312.40
2.19	Social Determinants of Health: Community Health Workers or Benefits Navigators	\$0	\$0
2.20	Social Determinants of Health: Lead Remediation	\$0	\$0

Category		Cumulative Expenditures to Date (\$)	Amount Spent Since Last Recovery Plan
2.21	Medical Facilities for Disproportionately Impacted Communities	\$0	\$0
2.22	Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	\$489,210.01	\$297,307.27
2.23	Strong Healthy Communities: Demolition and Rehabilitation of Properties	\$186,014.86	\$29,115.49
2.24	Addressing Educational Disparities: Aid to High-Poverty Districts	\$0	\$0
2.25	Addressing Educational Disparities: Academic, Social, and Emotional Services	\$0	\$0
2.26	Addressing Educational Disparities: Mental Health Services	\$0	\$0
2.27	Addressing Impacts of Lost Instructional Time	\$0	\$0
2.28	Contributions to UI Trust Funds	\$0	\$0
Assistance to Small Businesses			
2.29	Loans or Grants to Mitigate Financial Hardship	\$1,500,000.00	\$500,000.00
2.30	Technical Assistance, Counseling, or Business Planning	\$106,560.00	\$106,560.00
2.31	Rehabilitation of Commercial Properties or Other Improvements	\$0	\$0
2.32	Business Incubators and Start-Up or Expansion Assistance	\$113,625.00	\$113,625.00
2.33	Enhanced Support to Microbusinesses	\$0	\$0
Assistance to Non-Profits			
2.34	Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)	\$872,604.27	\$246,356.66
Aid to Impacted Industries			
2.35	Aid to Tourism, Travel, or Hospitality	\$0	\$0
2.36	Aid to Other Impacted Industries	\$0	\$0
Other			
2.37	Economic Impact Assistance: Other	\$406,960.72	\$398,978.74
3	Expenditure Category: Public Health-Negative Economic Impact: Public Sector Capacity General Provisions	\$0	\$0
3.1	Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers	\$0	\$0
3.2	Public Sector Workforce: Rehiring Public Sector Staff	\$0	\$0

Category		Cumulative Expenditures to Date (\$)	Amount Spent Since Last Recovery Plan
3.3	Public Sector Workforce: Other	\$0	\$0
3.4	Public Sector Capacity: Effective Service Delivery	\$0	\$0
3.5	Public Sector Capacity: Administrative Needs	\$0	\$0
4	Expenditure Category: Premium Pay	\$920,174.16	\$0
4.1	Public Sector Employees	\$920,174.16	\$0
4.2	Private Sector: Grants to other employers	\$0	\$0
5	Expenditure Category: Infrastructure	\$3,469,457.71	\$1,735,279.69
5.1	Clean Water: Centralized wastewater treatment	\$0	\$0
5.2	Clean Water: Centralized wastewater collection and conveyance	\$0	\$0
5.3	Clean Water: Decentralized wastewater	\$0	\$0
5.4	Clean Water: Combined sewer overflows	\$0	\$0
5.5	Clean Water: Other sewer infrastructure	\$0	\$0
5.6	Clean Water: Stormwater	\$2,857,080.76	\$1,122,902.74
5.7	Clean Water: Energy conservation	\$0	\$0
5.8	Clean Water: Water conservation	\$0	\$0
5.9	Clean Water: Nonpoint source	\$0	\$0
5.10	Drinking water: Treatment	\$0	\$0
5.11	Drinking water: Transmission & distribution	\$0	\$0
5.12	Drinking water: Transmission & distribution: lead remediation	\$0	\$0
5.13	Drinking water: Source	\$0	\$0
5.14	Drinking water: Storage	\$0	\$0
5.15	Drinking water: Other water infrastructure	\$0	\$0
5.16	Water and Sewer: Private Wells	\$0	\$0
5.17	Water and Sewer: IIJA Bureau of Reclamation Match	\$0	\$0
5.18	Water and Sewer: Other	\$0	\$0
Broadband			
5.19	Broadband: "Last Mile" projects	\$0	\$0
5.20	Broadband: IIJA Match	\$0	\$0
5.21	Broadband: Other projects	\$612,376.95	\$612,376.95
6	Expenditure Category: Revenue Replacement	\$72,150,163.16	\$7,192,420.32
6.1	Provision of Government Services	\$72,150,163.16	\$7,192,420.32
6.2	Non-federal Match for Other Federal Programs	\$0	\$0
7	Administrative	\$1,518,395.12	\$593,706.63

Category		Cumulative Expenditures to Date (\$)	Amount Spent Since Last Recovery Plan
7.1	Administrative Expenses	\$1,518,395.12	\$593,706.63
7.2	Transfers to Other Units of Government	\$0	\$0
7.3	Costs Associated with Satisfying Certain Legal and Administrative Requirements of the SLFRF Program After December 31, 2024	\$0	\$0
8	Emergency Relief from Natural Disasters	\$0	\$0
8.1	Temporary Emergency Housing	\$0	\$0
8.2	Food Assistance	\$0	\$0
8.3	Financial Assistance for Lost Wages	\$0	\$0
8.4	Other Immediate Needs: Emergency Protective Measures	\$0	\$0
8.5	Other Immediate Needs: Debris Removal	\$0	\$0
8.6	Other Immediate Needs: Public Infrastructure Repair	\$0	\$0
8.7	Other Immediate Needs: Home Repairs for Uninhabitable Primary Residences	\$0	\$0
8.8	Other Immediate Needs: Cash Assistance for Uninsured or Underinsured Expenses	\$0	\$0
8.9	Other Immediate Needs: Cash Assistance for Low Income Households	\$0	\$0
8.10	Other Immediate Needs: Increased Operational and Payroll Costs	\$0	\$0
8.11	Other Emergency Relief: Natural Disaster that Has Occurred/Expected to Occur Imminently	\$0	\$0
8.12	Mitigation Activities	\$0	\$0
8.13	Other Emergency Relief: Natural Disaster that is Threatened to Occur in the Future	\$0	\$0
9	Surface Transportation projects	\$0	\$0
9.1	Surface Transportation Projects receiving funding from DOT	\$0	\$0
9.2	Surface Transportation Projects not receiving funding from DOT: Streamlined Framework	\$0	\$0
9.3	Non-federal share requirements for a Surface Transportation project or repaying a TIFIA loan	\$0	\$0
10	Title I projects	\$0	\$0
10.1	Acquisition of real property	\$0	\$0

Category		Cumulative Expenditures to Date (\$)	Amount Spent Since Last Recovery Plan
10.2	Acquisition, construction, reconstruction, or installation of public works, sites, or other public purposes	\$0	\$0
10.3	Code enforcement in deteriorated or deteriorating areas	\$0	\$0
10.4	Clearance, demolition, removal, reconstruction, and rehabilitation	\$0	\$0
10.5	Removal of barriers restricting mobility and accessibility of elderly and handicapped persons	\$0	\$0
10.6	Payments to housing owners for losses of rental income for holding units for relocation of displaced persons	\$0	\$0
10.7	Disposition or retention of real property	\$0	\$0
10.8	Provision of public services	\$0	\$0
10.9	Payment of non-federal match or cost-share requirements of a federal financial assistance program in support of activities that would be eligible under Title I	\$0	\$0
10.10	Payment of the cost of completing a project funded under title I of the Housing Act of 1949	\$0	\$0
10.11	Relocation payments and assistance for displaced individuals, families, businesses, organizations, and farm operations	\$0	\$0
10.12	Community development plan or policy-planning-management capacity development	\$0	\$0
10.13	Payment of reasonable administrative costs related to establishing and administering federally approved enterprise zones, administering the HOME program, or planning and executing community development and housing activities.	\$0	\$0
10.14	Provision of assistance for activities carried out by public or private nonprofit entities	\$0	\$0
10.15	Assistance to carry out a neighborhood revitalization or community economic development or energy conservation project, or for development of shared housing opportunities	\$0	\$0
10.16	Development of energy use strategies	\$0	\$0
10.17	Assistance to private, for-profit entities to carry out economic development projects	\$0	\$0

Category		Cumulative Expenditures to Date (\$)	Amount Spent Since Last Recovery Plan
10.18	Rehabilitation or development of housing assisted under 42 U.S.C. 1437o	\$0	\$0
10.19	Technical assistance to public or nonprofit entities to increase their capacity to carry out neighborhood revitalization or economic development activities	\$0	\$0
10.20	Housing services	\$0	\$0
10.21	Assistance to institutions of higher education	\$0	\$0
10.22	Assistance to public and private organizations, agencies, and other entities to facilitate economic development	\$0	\$0
10.23	Activities necessary to make essential repairs and to pay operating expenses to maintain habitability of housing units acquired through tax foreclosure proceedings	\$0	\$0
10.24	Direct assistance to facilitate and expand homeownership	\$0	\$0
10.25	Construction or improvement of tornado-safe-shelters and assistance to nonprofit and for-profit entities for such construction or improvement	\$0	\$0
10.26	Lead-based paint hazard evaluation and reduction	\$0	\$0
Totals		\$88,758,301.32	\$14,219,413.33